|               |   |                   |        |                               |        | 2023-24 vs.   | 2022-23  |  |
|---------------|---|-------------------|--------|-------------------------------|--------|---------------|----------|--|
| ACCT          |   | 2023-24           |        | 2022-23                       |        | INCREASE      | PERCENT  |  |
| CODE          | REVENUES:   | PROJECTION        | %      | BUDGET                        | %      | (DECREASE)    | CHANGE   | COMMENT  |
| 40001         | CAC Assessment Revenue  | \$5,045,625       | 53.1%  | \$4,935,938                   | 46.9%  | \$109,687     | 2.22%    | Assessment rate 2.25%, crop size<br>200 MM lbs, price \$1.15 |
| 40011         | HAB 85% Rebate Assessment Revenue   | \$3,952,500       | 41.6%  | \$4,940,625                   | 47.0%  | (\$988,125)   | -20.00%  |  |
|               | Subtotal Assessment Revenues  | \$8,998,125       | 94.7%  | \$9,876,563                   | 93.9%  | (\$878,438)   | -8.89%   |  |
| 42001         | Administration & Accounting Fee Revenue (AIP)   | \$61,000          | 0.6%   | \$61,000                      | 0.6%   | \$0           | 0.00%    |  |
| 46010         | Grant Funding   | \$300,000         | 3.2%   | \$400,000                     | 3.8%   | (\$100,000)   | -25.00%  |  |
| 48001         | Interest Income   | \$6,000           | 0.1%   | \$15,000                      | 0.1%   | (\$9,000)     | -60.00%  |  |
| 48009         | From the Grove Income   | \$60,000          | 0.6%   | \$70,000                      | 0.7%   | (\$10,000)    | -14.29%  |  |
| 48003         | Other Income  | \$75,000          | 0.8%   | \$93,750                      | 0.9%   | (\$18,750)    | -20.00%  |  |
| 47000         | California Avocado Merchandise Shop Income  | \$0               | 0.0%   | \$1,000                       | 0.0%   | (\$1,000)     | -100.00% |  |
| 47000         | Subtotal Other Revenues   | \$502,000         | 5.3%   | \$640,750                     | 6.1%   | (\$138,750)   | -21.65%  |  |
|               | Total Revenues  | \$9,500,125       | 100.0% | \$10,517,313                  | 100.0% | (\$1,017,188) | -9.67%   |  |
|               | _   |                   |        |                               |        |               |          |  |
| ACCT          |   | 2023-24           |        | 2022-23                       |        | 2023-24 vs.   | PERCENT  |  |
| CODE          | EXPENDITURES: Marketing Programs  | BUDGET            | %      | BUDGET                        | %      | (DECREASE)    |          | COMMENT  |
| 51000 & 55000 | Consumer Marketing  | \$3,200,000       | 29.8%  | \$4,736,549                   | 33.7%  | (\$1,536,549) | -32.44%  |  |
| 54000         | Consumer Public Relations   | \$190,000         | 1.8%   | \$440,500                     | 3.1%   | (\$250,500)   | -56.87%  |  |
| 54000         | Consumer/Trade Living Well  | \$0               | 0.0%   | \$88,430                      | 0.6%   | (\$88,430)    | -100.00% |  |
| 52000         | Trade Marketing - Retail  | \$2,061,000       | 19.2%  | \$2,416,646                   | 17.2%  | (\$355,646)   | -14.72%  |  |
| 53000         | Trade Marketing - Foodservice   | \$507,500         | 4.7%   | \$725,000                     | 5.2%   | (\$217,500)   | -30.00%  |  |
| 59000         | Marketing Activities Support  | \$177,500         | 1.7%   | \$182,875                     | 1.3%   | (\$5,375)     | -2.94%   |  |
| 57000         | California Avocado Merchandise Shop   | \$0               | 0.0%   | \$10,000                      | 0.1%   | (\$10,000)    | -100.00% |  |
|               | Subtotal Marketing Programs   | \$6,136,000       | 57.1%  | \$8,600,000                   | 61.2%  | (\$2,464,000) | -28.65%  |  |
|               | EXPENDITURES: Non-Marketing Programs  |                   |        |                               |        |               |          |  |
| 64000 & 65000 | Industry Affairs & Production Research  | \$1,445,418       | 13.4%  | \$1,587,060                   | 11.3%  | (\$141,642)   | -8.92%   |  |
| 66010         | Grant Programs  | \$300,000         | 2.8%   | \$400,000                     | 2.8%   | (\$100,000)   | -25.00%  |  |
| 70000         | Operations  | \$2,867,339       | 26.7%  | \$3,466,160                   | 24.7%  | (\$598,821)   | -17.28%  |  |
|               | Subtotal Non-Marketing Programs   | \$4,612,757       | 42.9%  | \$5,453,220                   | 38.8%  | (\$840,463)   | -15.41%  |  |
|               | Total Expenditures  | \$10,748,757      | 100.0% | \$14,053,220                  | 100.0% | (\$3,304,463) | -23.51%  |  |
|               | Excess Of Revenues Over (Under) Expenditures  | (\$1,248,632)     | -13.1% | (\$3,535,908)                 | -33.6% | \$2,287,276   | -64.69%  |  |
|               | Estimated Beginning Reserves - Nov. 1  Estimated 2022-23 Revenue Shortfall based on Volume & Price/LB | \$6,660,642       |        | \$11,613,549<br>(\$2,017,000) |        | (\$4,952,908) | -42.65%  |  |
|               | Estimated 2022-23 Unspent Funds Returned to Reserves  | <b>65 440 040</b> | -      | \$600,000                     |        | (\$4.040.000) | 40.750/  |  |
|               | Estimated Ending Reserves - Oct. 31   | \$5,412,010       | -      | \$6,660,642                   |        | (\$1,248,632) | -18.75%  |  |

Department: Marketing

|               |  |             |        |                      |        | 2023-24 vs.   | 2022-23  |  |
|---------------|--|-------------|--------|----------------------|--------|---------------|----------|--|
| ACCT          | DEPT/  | 2023-24     |        | 2022-23              |        | INCREASE      | PERCENT  | <u>-</u> '   |
| CODE          | ACTIVITY   | BUDGET      | %      | BUDGET               | %      | (DECREASE)    | CHANGE   | COMMENT  |
|               | Consumer Marketing:  |             |        |                      |        |               |          |  |
| 51001         | Media  | TBD         | 0.0%   | \$2,900,000          | 33.7%  |               | 0.00%    | Line item budget detail to<br>developed with new age |
| 51002         | Production   | TBD         | 0.0%   | \$125,000            | 1.5%   |               | 0.00%    |  |
| 55XXX         | Online Marketing   | TBD         | 0.0%   | \$349,750            | 4.1%   |               | 0.00%    |  |
| 51801 & 57002 | Program Administration   | TBD         | 0.0%   | \$1,361,799          | 15.8%  |               | 0.00%    |  |
| 31001 & 37002 | Consumer Marketing Subtotal  | \$3,200,000 | 52.2%  | \$4,736,549          | 55.1%  | (\$1,536,549) | -32.44%  |  |
|               | Concerno manoring Captera  | 40,200,000  |        | <b>V</b> 1,1 00,0 10 | 001170 | (\$1,000,010) |          |  |
|               | Consumer Public Relations:   |             |        |                      |        |               |          |  |
| 5400X & 5420X | Brand Advocates  | \$115,000   | 1.9%   | \$115,000            | 1.3%   | \$0           | 0.00%    |  |
| 5400X & 541XX | Public Relations   | \$75,000    | 1.2%   | \$225,000            | 2.6%   | (\$150,000)   | -66.67%  |  |
| 5480X         | Program Administration   | \$0         | 0.0%   | \$100,500            | 1.2%   | (\$100,500)   | -100.00% |  |
|               | Consumer Public Relations Subtotal                                 | \$190,000   | 3.1%   | \$440,500            | 5.1%   | (\$250,500)   | -56.87%  |  |
|               |  |             |        |                      |        |               |          | •  |
|               | Consumer/Trade Living Well:  |             |        |                      |        |               |          |  |
| 54206         | Living Well Brand Advocates  | \$0         | 0.0%   | \$78,430             | 0.9%   | (\$78,430)    | -100.00% |  |
| 54201         | Industry Partnerships  | \$0         | 0.0%   | \$0                  | 0.0%   | \$0           | 100.00%  |  |
| 54802         | Program Administration   | \$0         | 0.0%   | \$10,000             | 0.1%   | (\$10,000)    | -100.00% |  |
|               | Consumer/Trade Living Well Subtotal                                | \$0         | 0.0%   | \$88,430             | 1.0%   | (\$88,430)    | -100.00% | -  |
|               | Trade - Retail:  |             |        |                      |        |               |          |  |
| 520XX         | Trade Relations  | \$685,300   | 11.2%  | \$946,530            | 11.0%  | (\$261,230)   | -27.60%  |  |
| 521XX & 523XX | Retail & Consumer Promotions                                       | \$1,047,500 | 17.1%  | \$1,107,916          | 12.9%  | (\$60,416)    | -5.45%   |  |
| 522XX         | Data, Research & Analysis  | \$262,200   | 4.3%   | \$288,700            | 3.4%   | (\$26,500)    | -9.18%   |  |
| 524XX         | Administration & Other   | \$66,000    | 1.1%   | \$73,500             | 0.9%   | (\$7,500)     | -10.20%  |  |
| 324707        | Trade - Retail Subtotal  | \$2,061,000 | 33.6%  | \$2,416,646          | 28.1%  | (\$355,646)   | -14.72%  |  |
|               |  |             |        |                      |        |               |          | -  |
|               | Trade - Foodservice:   |             |        |                      |        |               |          |  |
| 53001         | Media  | \$0         | 0.0%   | \$98,800             | 1.1%   | (\$98,800)    | -100.00% |  |
| 53101         | Public Relations & Collateral Materials                            | \$103,300   | 1.7%   | \$63,500             | 0.7%   | \$39,800      | 62.68%   |  |
| 53103         | Foodservice Events   | \$164,100   | 2.7%   | \$296,500            | 3.4%   | (\$132,400)   | -44.65%  |  |
| 53104         | Chain Promotions   | \$193,600   | 3.2%   | \$210,200            | 2.4%   | (\$16,600)    | -7.90%   |  |
| 53105         | Education Programs   | \$2,000     | 0.0%   | \$2,000              | 0.0%   | \$0           | 0.00%    |  |
| 5380X         | Program Administration   | \$44,500    | 0.7%   | \$54,000             | 0.6%   | (\$9,500)     | -17.59%  | _  |
|               | Trade - Foodservice Subtotal                                       | \$507,500   | 8.3%   | \$725,000            | 8.4%   | (\$217,500)   | -30.00%  | -  |
|               | Marketing Activities Supports                                      |             |        |                      |        |               |          |  |
| 51803         | Marketing Activities Support:  Marketing Planning & Export Program | \$177,500   | 2.9%   | \$157,875            | 1.8%   | \$19,625      | 12.43%   |  |
| 51003         | Buy California Marketing Agreement                                 | \$177,500   | 0.0%   | \$25,000             | 0.3%   | (\$25,000)    | -100.00% |  |
| 31003         | Marketing Activities Support Subtotal                              | \$177,500   | 2.9%   | \$182,875            | 2.1%   | (\$5,375)     | -2.94%   |  |
|               | Marketing Activities Support Subtotal                              | φ177,300    | 2.5 /6 | φ102,073             | 2.170  | (\$5,575)     | -2.34 /0 | =  |
|               | California Avocado Merchandise Shop:                               |             |        |                      |        |               |          |  |
| 57XXX         | Cost of Goods Sold   | \$0         | 0.0%   | \$1,000              | 0.0%   | (\$1,000)     | -100.00% |  |
| 577XX & 57900 | Expenses - Variable  | \$0         | 0.0%   | \$0                  | 0.0%   | \$0           | 100.00%  |  |
| 5780X         | Expenses - Fees  | \$0         | 0.0%   | \$9,000              | 0.1%   | (\$9,000)     | -100.00% |  |
|               | California Avocado Merchandise Shop Subtotal                       | \$0         | 0.0%   | \$10,000             | 0.1%   | (\$10,000)    | -100.00% |  |
|               |  |             |        |                      |        |               |          | -  |
|               | Total Marketing  | \$6,136,000 | 100.0% | \$8,600,000          | 100.0% | (\$2,464,000) | -28.65%  | •  |
|               |  |             |        |                      |        |               |          |  |

10/12/2023 12:00 PM

Department: Industry Affairs & Production Research

| ACCT          | DEPT/  | 2023-24            |              | 2022-23              |              | 2023-24 vs.      | PERCENT         |                               |
|---------------|--|--------------------|--------------|----------------------|--------------|------------------|-----------------|-------------------------------|
| CODE          | ACTIVITY   | BUDGET             | %            | BUDGET               | %            | (DECREASE)       |                 | COMMENT                       |
| CODE          | Industry Statistics And Information:                       | BUDGET             | 70           | BUDGET               | 70           | (DECKEASE)       | CHANGE          | COMMENT                       |
| 64001         | AMRIC Operation  | \$27,000           | 2.2%         | \$28,000             | 2.2%         | (\$1,000)        | -3.57%          |                               |
| 64002         | Crop Forecasting and Analysis                              | \$80,000           | 6.6%         | \$124,500            | 9.6%         | (\$44,500)       | -35.74%         |                               |
| 64003         | Grower Database  | \$1,500            | 0.0%         | \$3,000              | 0.2%         | (\$1,500)        | -50.00%         |                               |
| 64004         | Grove Identification GIS Project Development               | \$1,500            | 0.1%         | \$17,750             | 1.4%         | (\$6,250)        | -35.21%         |                               |
| 04004         | Industry Statistics And Information Subtotal               | \$120,000          | 9.9%         | \$173,250            | 13.3%        | (\$53,250)       | -30.74%         |                               |
|               | industry Statistics And information Subtotal               | \$120,000          | 9.976        | \$173,230            | 13.3%        | (\$33,230)       | -30.74%         |                               |
|               | Grower Communications:                                     |                    |              |                      |              |                  |                 |                               |
| 64105         | Online Information   | \$31,000           | 2.6%         | \$46,000             | 3.5%         | (\$15,000)       | -32.61%         |                               |
| 64106         | Publications   | \$108,500          | 9.0%         | \$112,000            | 8.6%         | (\$3,500)        | -3.13%          | Estimated FTG Income \$60,000 |
| 64107         | Annual Meeting   | \$20,000           | 1.7%         | \$20,000             | 1.5%         | \$0              | 0.00%           |                               |
| 64108         | Annual Report  | \$15,000           | 1.2%         | \$15,000             | 1.2%         | \$0              | 0.00%           |                               |
|               | Grower Communications Subtotal                             | \$174,500          | 14.4%        | \$193,000            | 14.8%        | (\$18,500)       | -9.59%          |                               |
|               | Issues Management:   |                    |              |                      |              |                  |                 |                               |
| 64201         | Water Issues   | \$100,000          | 8.3%         | \$100,000            | 7.7%         | \$0              | 0.00%           |                               |
| 64202         | Field/Technical Support                                    | \$100,000          | 8.3%         | \$65,000             | 5.0%         | \$35,000         | 53.85%          |                               |
| 64204         | Research Program Coordination & Outreach                   | \$120,000          | 9.9%         | \$135,000            | 10.4%        | (\$15,000)       | -11.11%         |                               |
| 64206         | Legislative & Regulatory Advocacy                          | \$125,000          | 10.3%        | \$125,000            | 9.6%         | \$0              | 0.00%           |                               |
| 64208         | Product Registrations                                      | \$5,000            | 0.4%         | \$4,000              | 0.3%         | \$1,000          | 25.00%          |                               |
| 64211         | Sustainability Project                                     | \$50,000           | 4.1%         | \$150,000            | 11.5%        | (\$100,000)      | -66.67%         |                               |
| 04211         | Issues Management Subtotal                                 | \$500,000          | 41.3%        | \$579,000            | 44.5%        | (\$79,000)       | -13.64%         |                               |
|               | issues management subtotal                                 | \$300,000          | 41.370       | \$379,000            | 44.3 /0      | (\$79,000)       | -13.04 /8       |                               |
|               | Legal/Governance:  |                    |              |                      |              |                  |                 |                               |
| 64301         | Elections  | \$10,000           | 0.8%         | \$10,000             | 0.8%         | \$0              | 0.00%           |                               |
| 64302         | Legal Support  | \$100,000          | 8.3%         | \$40,000             | 3.1%         | \$60,000         | 150.00%         |                               |
| 64303         | Governance Support   | \$55,000           | 4.5%         | \$55,000             | 4.2%         | \$0              | 0.00%           |                               |
|               | Legal/Governance Subtotal                                  | \$165,000          | 13.6%        | \$105,000            | 8.1%         | \$60,000         | 57.14%          |                               |
|               | Demonstration Grove:                                       |                    |              |                      |              |                  |                 |                               |
| 64401         | Pine Tree - Rent   | \$24,900           | 2.1%         | \$17,008             | 1.3%         | \$7,892          | 46.40%          | Estimated PTR Income \$75,00  |
| 64402         | Pine Tree - Grove Management                               | \$52,000           | 4.3%         | \$30,000             | 2.3%         | \$22,000         | 73.33%          |                               |
| 64403         | Pine Tree - Utilities                                      | \$5,400            | 0.4%         | \$3,600              | 0.3%         | \$1,800          | 50.00%          |                               |
| 64404         | Pine Tree - Property Tax & Insurance                       | \$2,520            | 0.2%         | \$1,680              | 0.1%         | \$840            | 50.00%          |                               |
| 64405         | Pine Tree - Improvements & Misc Expenses                   | \$5,000            | 0.4%         | \$5,000              | 0.4%         | \$0              | 0.00%           |                               |
| 64406 - 64409 | Pine Tree - Harvesting, Hauling, CAC & HAB Assessments     | \$15,155           | 1.3%         | \$16,813             | 1.3%         | (\$1,658)        | -9.86%          |                               |
|               | Demonstration Grove Subtotal                               | \$104,975          | 8.7%         | \$74,101             | 5.7%         | \$30,874         | 41.66%          |                               |
|               | Education & Outropoly                                      |                    |              |                      |              |                  |                 |                               |
| 64501         | Education & Outreach: Field Meetings, Seminars & Workshops | \$15,000           | 1.2%         | \$23,500             | 1.8%         | (\$8,500)        | -36.17%         |                               |
| 64502         | Pine Tree Ranch Field Days                                 | \$2,000            | 0.2%         | \$2,000              | 0.2%         |                  | 0.00%           |                               |
| 64503         | Grower Outreach  | \$4,000            | 0.2%         | \$2,000<br>\$13,500  | 1.0%         | \$0<br>(\$9,500) | -70.37%         |                               |
| 04303         | Education & Outreach Subtotal                              | \$21,000           | 1.7%         | \$39,000             | 3.0%         | (\$18,000)       | -46.15%         |                               |
|               | ·  |                    |              | • •                  |              |                  |                 |                               |
| 64801         | Other:   | \$41,000           | 3.4%         | \$42,600             | 3.3%         | (\$1,600)        | -3.76%          |                               |
| 64801         | Dues, Sponsorships, & Reports Grant Writing                |                    | 3.4%<br>0.2% | \$42,600<br>\$2,500  | 3.3%<br>0.2% | (\$1,600)<br>\$0 | -3.76%<br>0.00% |                               |
|               | •  | \$2,500            |              |                      |              |                  |                 |                               |
| 64803         | Travel   | \$60,000           | 5.0%         | \$75,000<br>\$43,000 | 5.8%         | (\$15,000)       | -20.00%         |                               |
| 64804         | Office Expense   | \$10,000           | 0.8%         | \$13,000             | 1.0%         | (\$3,000)        | -23.08%         |                               |
| 64805         | Committee Meeting Expense                                  | \$5,000<br>\$7,500 | 0.4%         | \$5,000              | 0.4%         | \$0<br>\$7,500   | 0.00%           |                               |
| 64901         | Anti-Theft Reward Program                                  | \$7,500            | 0.6%         | \$0                  | 0.0%         | \$7,500          | 100.00%         |                               |
|               | Other Industry Affairs Subtotal                            | \$126,000          | 10.4%        | \$138,100            | 10.6%        | (\$12,100)       | -8.76%          |                               |
|               |  |                    |              |                      |              |                  |                 |                               |

Department: Industry Affairs & Production Research

|            | ndustry Affairs & Production Research                         |           |        |           |        | 2023-24 vs. | 2022-23  |         |
|------------|---|-----------|--------|-----------|--------|-------------|----------|---------|
| ACCT       | DEPT/   | 2023-24   |        | 2022-23   |        | INCREASE    | PERCENT  |         |
| CODE       | ACTIVITY  | BUDGET    | %      | BUDGET    | %      | (DECREASE)  | CHANGE   | COMMENT |
|            | Pest & Disease Projects:                                      |           |        |           |        |             |          |         |
| 65131      | Phenology and ecology of avocado lace bug in Southern Calif   | \$30,572  | 13.1%  | \$76,074  | 26.6%  | (\$45,502)  | -59.81%  |         |
| 651XX      | PLACEHOLDER: Avocado Branch Canker                            | \$30,000  | 12.8%  | \$0       | 0.0%   | \$30,000    | 100.00%  |         |
|            | Pest & Disease Project Subtotal                               | \$60,572  | 25.9%  | \$76,074  | 26.6%  | (\$15,502)  | -20.38%  |         |
|            | Breeding, Varieties, Genetics Projects:                       |           |        |           |        |             |          |         |
| 65215      | Commercial-Scale Field Testing and Potential Release of Roc   | \$89,628  | 38.3%  | \$89,628  | 31.4%  | \$0         | 0.00%    |         |
| 652XX      | CAL POLY - Commercial-scale field testing and potential rele- | \$16,690  | 7.1%   | \$0       | 0.0%   | \$16,690    | 100.00%  |         |
|            | Breeding, Varieties, Genetics Projects Subtotal               | \$106,318 | 45.4%  | \$89,628  | 31.4%  | \$16,690    | 18.62%   |         |
|            | Cultural Management Projects:                                 |           |        |           |        |             |          |         |
| 6532X      | Chloride Mitigation Strategies                                | \$0       | 0.0%   | \$24,866  | 8.7%   | (\$24,866)  | -100.00% |         |
| 65323      | Develop tools and info on crop water use                      | \$67,053  | 28.7%  | \$95,041  | 33.3%  | (\$27,988)  | -29.45%  |         |
|            | Cultural Management Projects Subtotal                         | \$67,053  | 28.7%  | \$119,907 | 42.0%  | (\$52,854)  | -44.08%  |         |
|            | Total Production Research                                     | \$233,943 | 100.0% | \$285,609 | 100.0% | (\$51,666)  | -18.09%  |         |
| artment: G | Grant Programs  |           |        |           |        |             |          |         |
|            |   |           |        |           |        | 2023-24 vs. |          |         |
| ACCT       | DEPT/   | 2023-24   |        | 2022-23   |        | INCREASE    | PERCENT  |         |
| CODE       | ACTIVITY  | BUDGET    | %      | BUDGET    | %      | (DECREASE)  | CHANGE   | COMMENT |
| 66020-91   | USDA Grant-FAS MAP South Korea                                | \$160,000 | 53.3%  | \$200,000 | 50.0%  | (\$40,000)  | -20.00%  |         |
| 66021-92   | USDA Grant-FAS MAP China                                      | \$140,000 | 46.7%  | \$200,000 | 50.0%  | (\$60,000)  | -30.00%  |         |
|            | Total Grant Programs  | \$300,000 | 100.0% | \$400,000 | 100.0% | (\$100,000) | -25.00%  |         |

10/12/2023 12:00 PM 4

Department: Operations

| ACCT          | DEPT/   | 2023-24                  |                      | 2022-23     |                      | 2023-24 vs.      | PERCENT            |        |
|---------------|---|--------------------------|----------------------|-------------|----------------------|------------------|--------------------|--------|
| CODE          | ACTIVITY  | BUDGET                   | %                    | BUDGET      | %                    | (DECREASE)       | CHANGE             | СОММЕ  |
| CODE          | Office Expense:   | BUDGET                   | 70                   | BUDGET      | 70                   | (DECKEASE)       | CHANGE             | COMINE |
| 71101 & 71102 | Office Rent & Property Tax  | \$155,705                | 5.4%                 | \$146,295   | 4.2%                 | \$9,410          | 6.43%              |        |
| 71101 & 71102 | Offsite Storage   | \$9,300                  | 0.3%                 | \$8,580     | 0.2%                 | \$720            | 8.39%              |        |
| 71104         | •   |                          |                      |             |                      |                  |                    |        |
|               | Corporate Insurance   | \$96,000                 | 3.3%                 | \$96,800    | 2.8%                 | (\$800)          | -0.83%             |        |
| 71121 - 71123 | Office Expense, Supplies & Janitorial                                 | \$27,650                 | 1.0%                 | \$38,750    | 1.1%                 | (\$11,100)       | -28.65%            |        |
| 71131         | Utilities   | \$14,600                 | 0.5%                 | \$16,600    | 0.5%                 | (\$2,000)        | -12.05%            |        |
| 71141         | Bank & Payroll Fees   | \$16,000                 | 0.6%                 | \$17,800    | 0.5%                 | (\$1,800)        | -10.11%            |        |
| 71151         | Equipment Maintenance & Expense                                       | \$20,000                 | 0.7%                 | \$28,800    | 0.8%                 | (\$8,800)        | -30.56%            |        |
| 71161 - 71181 | Telephone, Cell Phone, Postage & Courier Service                      | \$29,420                 | 1.0%                 | \$28,050    | 0.8%                 | \$1,370          | 4.88%              |        |
|               | Office Expense Subtotal   | \$368,675                | 12.9%                | \$381,675   | 11.0%                | (\$13,000)       | -3.41%             |        |
|               | Professional Fees:  |                          |                      |             |                      |                  |                    |        |
| 71201         | CPA-Financial Audits  | \$40,000                 | 1.4%                 | \$34,300    | 1.0%                 | \$5,700          | 16.62%             |        |
| 71203         | CPA-Assessment Audits   | \$28,500                 | 1.0%                 | \$28,270    | 0.8%                 | \$230            | 0.81%              |        |
| 71207         | CDFA Fiscal and Compliance Audit                                      | \$14,500                 | 0.5%                 | \$9,350     | 0.3%                 | \$5,150          | 55.08%             |        |
| 71211         | CDFA Charges  | \$81,960                 | 2.9%                 | \$81,960    | 2.4%                 | \$0              | 0.00%              |        |
| 71221         | USDA-AMS Charges  | \$60,000                 | 2.1%                 | \$60,000    | 1.7%                 | \$0              | 0.00%              |        |
| 71231 - 71235 | Legal & Other Professional  | \$7,500                  | 0.3%                 | \$22,500    | 0.6%                 | (\$15,000)       | -66.67%            |        |
| 712XX         | Outsourced Accounting   | \$150,000                | 5.2%                 | \$120,000   | 3.5%                 | \$30,000         | 25.00%             |        |
| 78301         | Pension Admin & Legal   | \$52,300                 | 1.8%                 | \$52,300    | 1.5%                 | \$0              | 0.00%              |        |
|               | Professional Fees Subtotal  | \$434,760                | 15.2%                | \$408,680   | 11.8%                | \$26,080         | 6.38%              |        |
|               | Developed Frances   |                          |                      |             |                      |                  |                    |        |
|               | Personnel Expenses:   | <b>CAE</b> COO           | 22.5%                |             |                      |                  |                    |        |
| 1301 & 71321  | Payroll Expense (Wages, Tax & Wrkrs Comp) - Ops & IA                  | \$645,680                |                      | \$1,820,450 | 52.5%                | (\$408,490)      | -22.44%            |        |
| 71311         | Payroll Expense (Wages, Tax & Wrkrs Comp) - Marketing Pension Expense | \$766,280<br>\$117,625   | 26.7%<br>4.1%        | ¢171 610    | 5.0%                 | (\$E2.00E)       | -31.46%            |        |
| 71311         | ·   |                          |                      | \$171,610   |                      | (\$53,985)       |                    |        |
| /1331         | Benefits Expense  | \$236,432<br>\$1,766,017 | 8.2%<br><b>61.6%</b> | \$299,320   | 8.6%<br><b>66.1%</b> | (\$62,888)       | -21.01%<br>-22.93% |        |
|               | Personnel Expenses Subtotal   | \$1,700,017              | 01.0%                | \$2,291,380 | 66.1%                | (\$525,363)      | -22.93%            |        |
|               | Commissioner Expenses:  |                          |                      |             |                      |                  |                    |        |
| 71401         | District Meetings & Expenses  | \$5,000                  | 0.2%                 | \$5,000     | 0.1%                 | \$0              | 0.00%              |        |
| 71402 & 71403 | Travel, Lodging, Mileage, Meals & Entertainment                       | \$58,000                 | 2.0%                 | \$76,425    | 2.2%                 | (\$18,425)       | -24.11%            |        |
| 71404         | Board Meeting Expenses  | \$31,000                 | 1.1%                 | \$31,000    | 0.9%                 | \$0              | 0.00%              |        |
| 714XX         | HAB BOLD Participation  | \$18,000                 | 0.6%                 | \$18,000    | 0.5%                 | \$0              | 0.00%              |        |
|               | Commissioner Expenses Subtotal  | \$112,000                | 3.9%                 | \$130,425   | 3.8%                 | (\$18,425)       | -14.13%            |        |
|               | Information Technology:   |                          |                      |             |                      |                  |                    |        |
| 73001 & 73002 | Network Maint., Hardware, Software & Licenses                         | \$66,937                 | 2.3%                 | \$51,430    | 1.5%                 | \$15,507         | 30.15%             |        |
| 73003 & 73005 | IT Support, Consulting & IT Service                                   | \$56,500                 | 2.0%                 | \$55,710    | 1.6%                 | \$790            | 1.42%              |        |
| 73004         | Accounting & Assessment System  | \$11,500                 | 0.4%                 | \$8,850     | 0.3%                 | \$2,650          | 29.94%             |        |
|               | Information Technology Subtotal                                       | \$134,937                | 4.7%                 | \$115,990   | 3.3%                 | \$18,947         | 16.34%             |        |
|               | Depreciation, Interest & Other Operations:                            |                          |                      |             |                      |                  |                    |        |
| 78101         | Operations Staff Travel   | \$5,000                  | 0.2%                 | \$30,000    | 0.9%                 | (\$25,000)       | -83.33%            |        |
| 78201         | Depreciation Expense  | \$0                      | 0.0%                 | \$39,060    | 1.1%                 | (\$39,060)       | -100.00%           |        |
| 78401 & 78501 | Dues & Reg., Education, Training, Recruitment, Other                  | \$20,950                 | 0.7%                 | \$43,950    | 1.3%                 | (\$23,000)       | -52.33%            |        |
| 78601         | Temporary Help  | \$25,000                 | 0.9%                 | \$25,000    | 0.7%                 | (ψ23,000)<br>\$0 | 0.00%              |        |
| 70001         | Depreciation, Interest & Other Admin Subtotal                         | \$50,950                 | 1.8%                 | \$138,010   | 4.0%                 | (\$87,060)       | -63.08%            |        |
|               | Total Operations  | £2.067.222               | 100.00/              | £2.466.400  | 400.00/              | (\$500.004)      | 47.000/            |        |
|               | Total Operations  | \$2,867,339              | 100.0%               | \$3,466,160 | 100.0%               | (\$598,821)      | -17.28%            |        |