



REVENUE

CONSUMER ADVERTISING ONLINE MARKETING CONSUMER PR RETAIL

FOODSERVICE

RESEARCH

KEY PERFORMANCE INDICATORS: NOVEMBER 2023 – OCTOBER 2024

\$1.23

Average Selling Price*

Category Average Selling Price per Unit for the 4-weeks ending November 3, 2024

198 Million

Consumer Media Impressions

Includes offline, online and social media impressions through October 2024.

105.5 Million

Consumer PR Impressions

Media coverage impressions secured with print, broadcast, online media and influencer outlets through October 2024.

32.0 Million

Trade Media and Public Relations Impressions

Positive direct CAC trade media and public relations circulation through October 2024.

327.5 Thousand

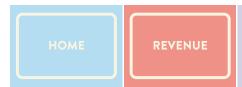
Store Visits

Driving users to local retailers carrying California Avocados through custom Yelp + Foursquare map navigation ads through October 2024. 46

Retail Promotions

Number of retail promotions with signed promotion agreements through October 2024.





CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER PR



REVENUE: RETAIL SALES AND VOLUME

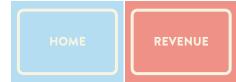
<u>RETAIL</u> (4 weeks)	Oct23 (10/9/23-11/5/23)	<u>Oct24</u> (10/7/24–11/3/24)	<u>Variance</u>	
Volume (Unit)	168,481,410	182,319,913	+8.2%	
Dollars	\$183,338,708	\$223,951,593	+22.2%	
Avg. Selling Price/Unit	\$1.09	\$1.23	+12.9%	
<u>RETAIL</u> <u>California Season</u>	<u>Mar23-Aug23</u> (2/27/23-8/27/23)	<u>Mar24-Aug24</u> (3/4/24-9/1/24)	<u>Variance</u>	
Volume (Unit)	1,246,856,877	1,270,913,559	+1.9%	
Dollars	\$1,333,328,308	\$1,552,796,316	+16.5%	
Avg. Selling Price/Unit	\$1.07	\$1.22	+14.3%	
<u>RETAIL</u> <u>Non-California Season</u>	<u>Sep22-Feb23</u> (8/29/22-2/26/23)	<u>Sep23-Feb24</u> (8/28/23-2/25/24)	<u>Variance</u>	
Volume (Unit)	1,133,109,689	1,175,628,800	+3.8%	
Dollars	\$1,204,872,010	\$1,242,732,759	+3.1%	
Avg. Selling Price/Unit	\$1.06	\$1.06	0.0%	

Source: Circana, Total U.S., 4 weeks ending 11-03-24 vs. prior year; 2024 CA Season vs. prior year; 2024 Non-CA Season vs. prior year









REVENUE: RETAIL SALES AND VOLUME

Avg. Retail Price \$1.07



Mar 2023 – Aug 2023 (2/27/23 – 8/27/23)

Avg. Retail Price \$1.06

2024 Non-Season

Sep 2023 – Feb 2024 (8/28/23 - 2/25/24)

Avg. Retail Price \$1.22



Mar 2024 - Jul 2024 (3/4/24 - 9/1/24)

Source: Circana, Total U.S., 2023 CA Season; 2024 Non-CA Season; 2024 CA Season





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REVENUE: CROP MOVEMENT & MEASURES

		Nove	ember 1, 2023 -	October 31, 2	2024	- 4	Nove	mber 1, 2022 -	October 31,	2023	
		Sizo 9/ (millions)		Aumi		\$ Size %	(millions)		Aven I com @		
Grade	Size	Size %	Pounds	Dollars	Avg	Lug\$	Size %	Pounds	Dollars	Avg Lug \$	
Hass#1 Conv	40	9%	24.6	54.1	\$	55.01	8%	13.4	23.6	\$ 43.86	
	48	38%	100.4	217.2	\$	54.07	33%	57.2	102.3	\$ 44.68	
	60	24%	64.8	129.3	\$	49.88	26%	45.8	70.9	\$ 38.73	
	70	13%	34.8	55.7	\$	39.97	17%	30.6	36.8	\$ 30.09	
	84	7%	19.7	27.5	\$	34.86	10%	17.5	18.8	\$ 26.94	
	Other	8%	22.2				6%	11.4			
	All	100%	266.5	513.7	\$	48.19	100%	175.9	268.7	\$ 38.19	
Hass#2s	All		44.6	73.2	\$	41.08		14.0	17.7	\$ 31.52	
Hass Organic#1	All		18.6	43.8	\$	58.89		22.7	43.8	\$ 48.25	
	Califor	nia Avoc	ado Regio	n Distrib	utio	n - Tl	his Year	vs. Last Y	ear		
All Varieties November 1, 2023 - October 3			October 31, 2	2024		November 1, 2022 - October 31, 2023					
			(millions)			T		(millions)			
Region		Region %	Pounds	Dollars	Avg I	Lug\$	Region %	Pounds	Dollars	Avg Lug\$	
EAST CENTRAL		4%	15.3	31.8	\$	52.02	3%	6.2	10.4	\$ 42.04	
NORTHEAST		6%	21.5	44.2	\$	51.47	4%	8.9	14.5	\$ 40.82	
PACIFIC		73%	250.7	479.8	\$	47.84	79%	176.7	266.8	\$ 37.75	
SOUTHEAST		5%	18.3	38.5	\$	52.74	4%	9.1	15.9	\$ 43.55	
SOUTHWEST		5%	16.9	32.9	S	48.71	4%	8.2	14.2	\$ 42.97	
WEST CENTRAL		60/	21.9	44.7	e	51.06	6%	13.9	22.8	\$ 40.95	
WEST CENTRAL		6%	21.9	77.1	Ģ	21.00	0 / 0	13.3	22.0	¥ 70.00	









REVENUE: CROP MOVEMENT & MEASURES

U.	S. Hass Avocado	Supply (November	r-Uctober)	
	2023/24	2022/23	2021/22	
Origin	Volume (MM lbs)	Volume (MM lbs)	Volume (MM lbs)	
California	363	233	276	
Chile	12	11	14	
Mexico	2,423	2,481	2,051	
Peru	134	152	251	
Other	59	28	35	
Total	2,991	2,905	2,627	







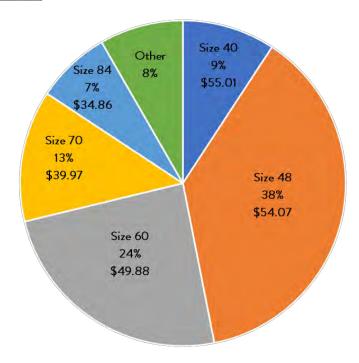


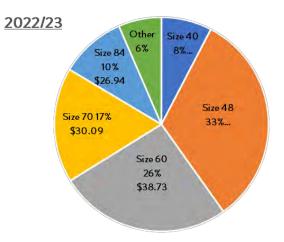


REVENUE: CROP MOVEMENT & MEASURES

Size Distribution and Average Lug Price Hass #1 Conventional (November-October)

2023/24















ONLINE MARKETING CONSUMER PR







CONSUMER ADVERTISING: OVERALL RESULTS

Tactic	2023 Budget	2024 Budget		2023 Impressions	2024 Scoped Impressions		2024 Actuals (through 7/31)	Tracking to Scoped
AUDIO	\$400,000	\$220,000	-45%	24,202,805	17,138,890	-29%	17,469,673	102%
ООН	\$246,769	\$100,000	-59%	45,255,517	9,000,000	-80%	13,643,736	152%
DIGITAL	\$1,735,000	\$945,000	-46%	130,425,014	50,738,652	-61%	120,293,804	237%
SOCIAL	\$285,000	\$190,000	-33%	41,972,528	40,288,927	+2%	39,022,686	97%
SEARCH	\$225,000	\$93,750	-58%	3,000,000	1,250,000	-58%	7,525,269	602%
TOTAL	\$2,900,000	\$1,548,233	-47%	244,855,864	118,416,469	-52%	197,955,168	167%





RETAIL FOODSERVICE RESEARCH





CONSUMER ADVERTISING: AUDIO

• Approach:

- Deploy audio and video ads across music and podcast streaming on Spotify
- 30-second audio ads deployed across iHeart Podcast network
- Reaching our target audience through interest targeting such as grocery shoppers, avocado purchasers and green buyers

Results:

- 17,469,673 impressions
- 9.9K clicks
- 0.37% click-through rate (CTR) (benchmark of 0.06%)
- 92% audio Completion Rate





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CONSUMER ADVERTISING: OUTDOOR

• Approach:

- Digital out-of-home ads on EV car charging stations surrounding grocery stores, supermarkets and shopping centers in key geographies
- Target audience segments include affluent adults, high spenders, premium purchasers, brand loyalists and green purchasers
- DMA Regions:
 - Los Angeles, Calif.
 - San Francisco-Oakland-San Jose, Calif.
 - San Diego, Calif.
 - Seattle-Tacoma, Wash.
 - Portland, Ore.

Results:

- 12,731,974 impressions
 - More than half in the Los Angeles DMA







CONSUMER ADVERTISING: DIGITAL CUSTOM CONTENT

Approach:

- Custom recipe features and talent-led recipe videos amplified across The Kitchn's social channels, enewsletters and on the website
 - Additional high-impact display ads and video distribution
- Custom content included video, static and sponsored story ads across Tastemade's social channels
 - Additional newsletter placements and pre-roll ads on Tastemade's streaming channels

- 22,350,871 impressions
- 14.8k total engagements
- 16k total clicks
- 2k total saves & shares
- Nearly all custom content tactics performed well benchmarks
 - Engagement rates exceeding benchmarks by +500% (Facebook) and +400% (TikTok)
 - o Custom recipe videos
 - 0.24% CTR (double the average of 0.08-0.12%)
 - o on high-impact display and pre-roll video ads on The Kitchn's website

















• Approach:

- Deploy high-impact, dynamic mobile and desktop ads on contextually relevant sites through the GumGum media platform network

CONSUMER ADVERTISING: DIGITAL BRAND ADVERTISING

- Deploy pre-roll video ads through VideoAmp's streaming and linear TV network
- Run video assets as pre-roll, in-stream and infeed ads on YouTube and interest-based CTV (aka streaming TV or connected TV)

Results:

- 52,848,062 digital ad impressions
- 38,141,872 video views
- 260,239 clicks
- 151% higher than average engagement rates
 - on GumGum mobile and desktop ads
- 93.60% average view rates
 - across YouTube, VideoAmp and CTV
 - Benchmarks:
 - o YouTube: 30%
 - VideoAmp: 80%
 - CTV: 94%











CONSUMER ADVERTISING: DIGITAL RETAIL ADVERTISING

Approach:

- Deploy YouTube in-stream and in-feed video ads accompanied by companion banners customized with each retailer's logo
- New: Run dynamic display ads targeted to Yelp audiences, along with retailer showcase co-op ads on the map feature within Yelp
- New: Run programmatic display banners geo-targeted around retailer locations

- 45,094,871 retail ad impressions
- 95.97% average view rate
 - of YouTube ads with banners (benchmark 30%)
- 0.18% average CTR
 - of geo-targeted banners (benchmark 0.07-0.10%)
- 17,930 digital leads (map directions or calls to store)
 - on Yelp Retailer Showcase Ads
- 4,877 map interactions
 - on Yelp Display Ads
- 327.5K recorded in-store visits
 - from Yelp/Foursquare foot traffic study



























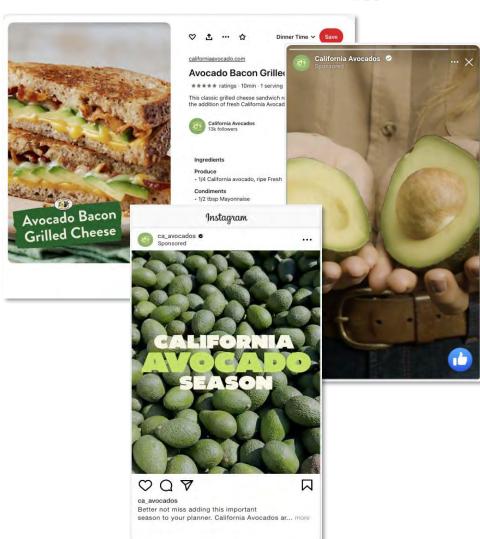


CONSUMER ADVERTISING: SOCIAL BRAND ADVERTISING

Approach:

- Drive meaningful interactions i.e., traffic and engagement from users with a primary focus on website activity across channels
- Always-on ad approach with provisional dark ads and influencer content alongside promotion dollars for each in-timeline post

- 23,610,830 social ad impressions
- 167,308 link clicks (158% YOY growth)
 - on Meta ads
- 1.35% CTR (229% YOY growth)
 - on Meta ads
- 3M+ video views and 35K site clicks
 - on TikTok ads
- 10M impressions and 127K site clicks
 - from Pinterest ads
- 46K site clicks from influencer content (most efficient cost-per-click driver)







RETAIL FOODSERVICE RESEARCH

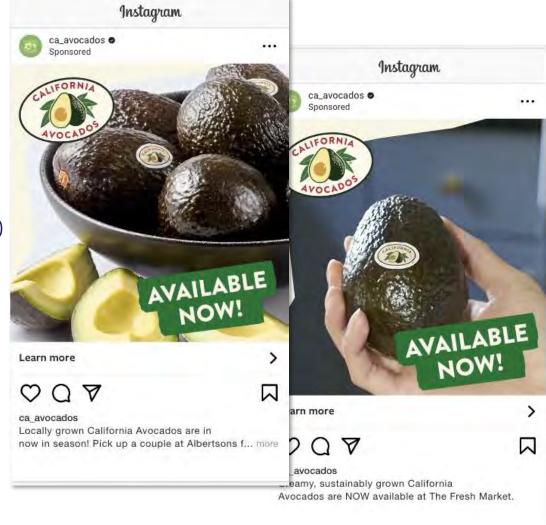
CONSUMER ADVERTISING: SOCIAL RETAIL ADVERTISING



• Approach:

 Leverage retail partnerships to promote availability of California Avocados through traffic-driving store locator ads

- 15,411,856 retail ad impressions
- 197K link clicks (~400% growth YOY)
- \$0.56 CPC (\$0.33 less YOY)
- 1.28% CTR (158% higher YOY)









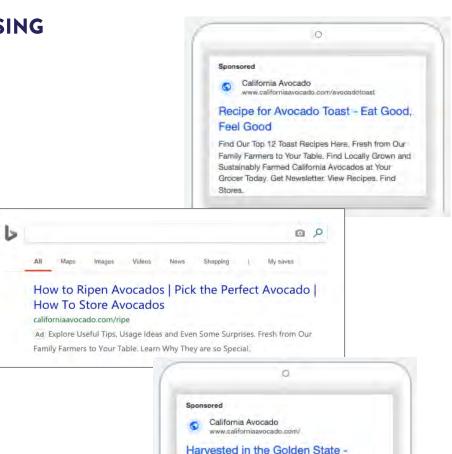
CONSUMER ADVERTISING: SEARCH ENGINE ADVERTISING

• Approach:

 Dynamic search ads on both Google and Bing targeting California Avocados, recipes, nutrition and how-to related keywords

Results:

- 7,525,269 impressions
- 6.38% CTR on Google search ads (benchmark 2-3%)
 - The Freeze ad group has the highest CTR at 21.43%
- 10.74% CTR on Bing search ads (benchmark 2-3%)
 - The Nutrition ad group has the highest CTR at 12.40%



Locally Grown

California Avocados Make Any Meal Taste Amazing. Fresh from Our Loca Groves to Your Grocer. Now in Season. View Recipes. Get Newsletter. Find Stores.







ONLINE MARKETING: EMAIL MARKETING

Approach:

 Send consistent email communications bi-monthly during California Avocado season

- 22.4% open rate (benchmark 25%)
 - 59% open rate for CAC's top rated audience segment
- 112,494 total clicks
- 1.11% click rate (benchmark 0.97%)











ONLINE MARKETING: NOVEMBER 2023 – JULY 2024

SEARCH RESULTS

- Organic Search Impressions: 29.7M (24% of traffic)
- Paid Search Impressions: 7.5M (34% of traffic)

SOCIAL MEDIA

- Facebook
 - Page Fans: 305K Followers (0.1% decrease YOY)
- YouTube
 - Subscribers: 3.7K
- Instagram
 - Followers: 46K Followers (3.1% increase YOY)
- TikTok
 - Followers: 2.3K (44% increase YOY)
- Pinterest
 - Followers: 13K (N/A; not provided by Pinterest)
- X
 - Followers: 19K (1.8% decrease YOY)

CONSUMER WEBSITE

- Visits: 1.74M (56% increase YOY)
- Pageviews / Visit: 1.29 (8% decrease YOY)
- Engagement rate: 34.4% (13% increase YOY)
- Total Pageviews: 2.24M (24% increase YOY)

EMAIL

- Subscribers: 173,568 (29% increase in new subscribers YOY)
- Emails Sent: 1,790,638 total sends (13% increase YOY)
- Average Open Rate: 22.4% (goal: 25%) (8.7% decrease YOY)
- Click-Through Rate: 1.1% (goal: 0.97%) (17% increase YOY)







CONSUMER PR: CALIFORNIA AVOCADO SEASON OPENER ACTIVIATION/GELSON'S

On March 22, CAC hosted nine San Diego influencers to join us in touring a California Avocado grove and to have an in-store California Avocados sampling experience at retail partner Gelson's.

From March 22 – June 30, our influencers shared content to drive consumers purchase of California Avocados, resulting in more than **344K impressions** and **102K** reached across their Instagram, YouTube and TikTok channels.

The content earned more than 2,100 engagements (likes, shares, comments) from their followers.

This 0.6% engagement rate exceeds the 0.4% industry benchmark.











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CONSUMER PR: CALIFORNIA AVOCADO MONTH ACTIVIATION/RALEY'S

On June 4, 15 social media influencers and content creators gathered in Sacramento at Raley's to celebrate the beginning of California Avocado Month and to have an in-store sampling experience.

Our influencers created content that inspired California Avocado purchases at retail partner Raley's. They earned more than 607K impressions and reached 377K consumers on Instagram, YouTube and TikTok channels with posts featuring California Avocados. The content earned more than 4.2K engagements (likes, shares, comments) from their followers.











CONSUMER PR: SOCIAL MEDIA INFLUENCERS

Throughout the 2024 California Avocado season, we partnered with six food influencers to generate awareness that California Avocados are locally grown, sustainably farmed and only available spring through summer.

Through their posts, the effort has generated over 2.5M impressions, over 31K engagements, and paid ads from influencer posts generated 32K link clicks.













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CONSUMER PR: NEWS BUREAU

Through October 2024, 102M media impressions were earned throughout the western region spotlighting the arc of California Avocado season. Coverage featured: local TV segments marking the season's launch as well as California Avocado Month; articles appearing in multiple California metropolitan daily newspapers with fast facts on California avocados; and a recipe-centric feature story syndicated in 149 outlets and timed to California Avocado Month.



















CONSUMER PR: CALIFORNIA AVOCADO SEASON OPENER ACTIVIATION/GELSON'S

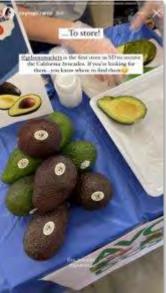
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From March 22 – June 30, our influencers shared content to drive consumers purchase of California Avocados, resulting in more than 333,000 impressions or views across their Instagram, YouTube and TikTok channels.

The content earned more than 2,100 engagements (likes, shares, comments) from their followers.

This 0.6% engagement rate exceeds the 0.4% industry benchmark.



















RETAIL: TRADE RELATIONS - KEY ACCOUNT MARKETING COMMUNICATIONS

CAC worked with key accounts to secure, create and run multi-platform social media campaigns throughout the season to promote the Commission's retail marketing promotions as well as retailer initiatives. Customized content was provided to convey California Avocadospecific messages and show California Avocado branding at targeted top-tier accounts via retailer Instagram and Facebook platforms, websites, blogs and mailers





























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RETAIL: TRADE RELATIONS - KEY ACCOUNT MARKETING COMMUNICATIONS

Season Opener



Earth Day







About 3,000 California Avocado farmers locally and responsibly grow creamy, delicious and nutritious avocados.



California Avocado growers use environmentally friendly farming methods and are committed to regenerative agriculture practices, which work to restore the natural benefits Mother Nature provides, like healthy soils.



WIN A CASE OF CA AVOCADOS & A HOME COMPOSTER!

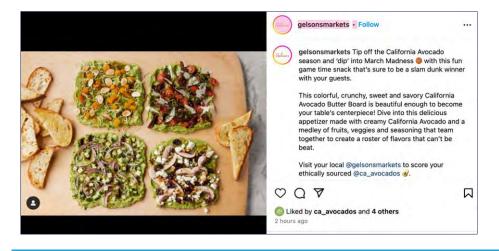


ENTER TO WIN!

California Avocados wants one lucky Mollie's VIP Newsletter Subscriber to celebrate with a whole CASE (that's one dozen of everyone's favorite superfood) of California Avocados, and a

Green Cone Solar Digester – this completely natural system reduces food waste to its natural components of water and CO2. Click below to enter to win! The winner will be chosen on April 30, 2024.

CLICK HERE TO ENTER TO WIN!







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RETAIL: TRADE RELATIONS - KEY ACCOUNT MARKETING COMMUNICATIONS

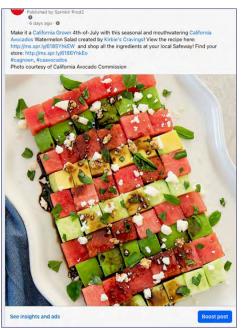
Memorial Day



Cinco de Mayo



July 4



End of Season







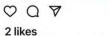


RETAIL: TRADE RELATIONS - KEY ACCOUNT MARKETING COMMUNICATIONS

California Avocado Month





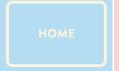


pavilions California Avocado Month may be wrapping up, but the California Avocado season is here until the end of summer! Pick up fresh, locally and responsibly grown California Avocados at Pavilions 🥑









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RETAIL: TRADE RELATIONS - KEY ACCOUNT MARKETING COMMUNICATIONS

California Avocado Month







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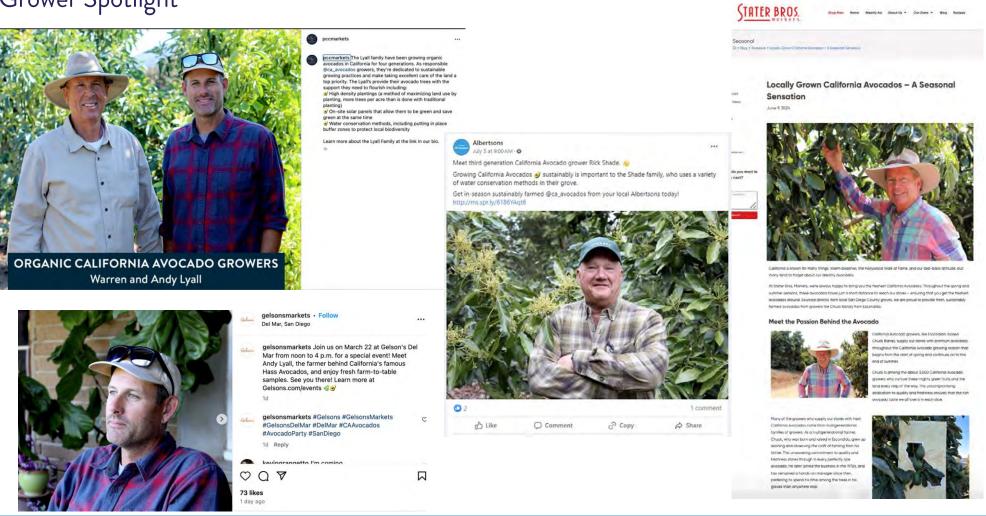


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RETAIL: TRADE RELATIONS – KEY ACCOUNT MARKETING COMMUNICATIONS

Grower Spotlight





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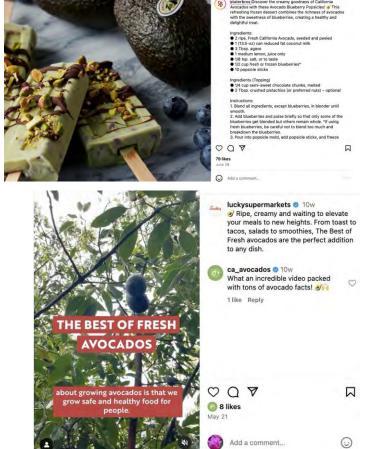


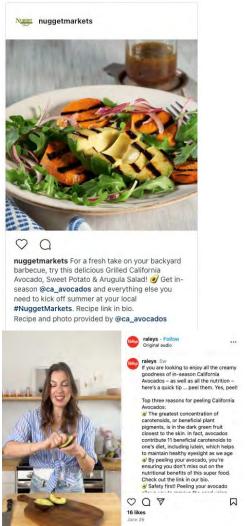
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RETAIL: TRADE RELATIONS - KEY ACCOUNT MARKETING COMMUNICATIONS

Peak Season











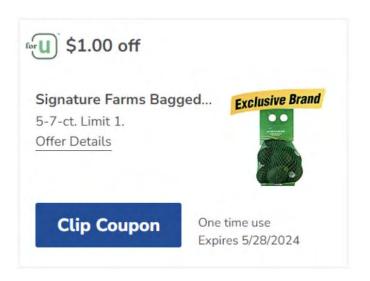




NATIONAL Promotion

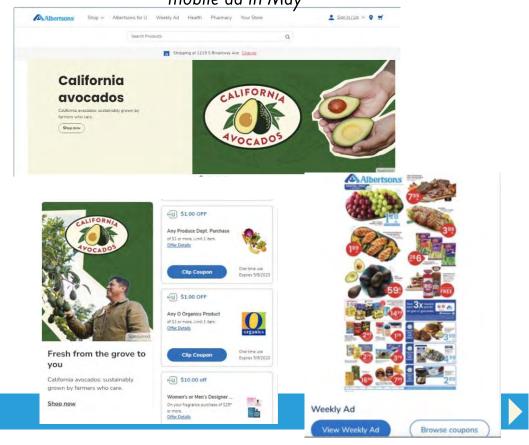
- Shopper Marketing Campaign of ads that drive to Shop Now Online & Mobile App
- Just 4 U Digital Coupon Offer at \$1 off bagged avocados
- National Social Media

<u>Digital Coupon:</u> Bagged avocado national promotion – California in 4 divisions during May. Results 20% Sales / 25% Units. 75% of redemptions came from new households



Online & Mobile App Shopper Marketing

Campaign. Ads to drive shoppers. \$.59 each mobile ad in May









RETAIL: Albertsons VONS

- Sales contest, just4U Coupon at \$.50 off bagged California avocados and CAC display bins during June
- Top Stores = 24.3% increase in units / 13% average overall increase in units
- 43,800 coupons redeemed





Benefits

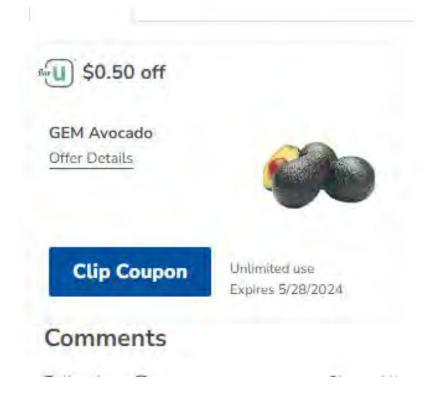
- Full-month support in over 350 stores
- Ad feature, store activations, followed by coupons for consistent promotion to drive volume







- May GEM Digital Coupon
- Feature Ad
- GEM Units increased 9.7% / Hass increased 20.9%







Benefits:

- Promotion support outside California
- Volume increase overall of 18.6%







RETAIL: Bristol Farms



The best avocados have California in them.





Grown exclusively in California and available April-May, the GEM avocado has a thick skin, creamy texture and delicious taste.

Bristol Farms is teaming up with local growers to bring GEM avocados to our shoppers.

Don't miss out on these special California Avocados!

April/May Promotion

- GEM Avocados in Passport to Savings Book
- Organic Hass Large avocados promoted



Benefits:

- Local grown promotion supporting all varieties
- Volume unit increase of 31%







RETAIL: Gelson's

 Gelson's First-of-Season Promotion: March Ad, Demos in 27 Stores, Grower Demo at single store event, PR Event & Custom Signs







Benefits:

- Local-grown recognition
- Volume lift averaged 49.2% over 27 stores
- Consumers tasting quality of California Avocados







RETAIL: Gelson's

- Gelson's June Father's Day Sales Contest
- Custom Signs in stores, great displays







- Local-grown recognition & frequent promotion
- Volume 28% 36.8% increase





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- Sales Contest on GEM & Large Hass Avocados in June
- Custom Signs
- 397% average sales lift (1st time for GEM)











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Cinco de Mayo Sales Contest * 25.74% sales lift over previous Cinco sales









RETAIL

RETAIL: Nugget

- Monthly ad features on bulk and organic avocados
- Digital online feature, landing page to recipes & social media
- In-store stanchion poster signs & activation signs



Benefits:

- 18% unit increase on all avocados
- 47.3% sales increase







Extra Large Avocados \$2.99/ea.

Save \$1/ea.













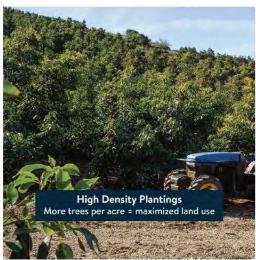




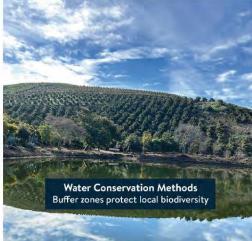
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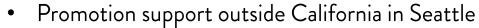












- GEM avocado unit lift 43% over 2023
- SuperAd in July Online with Social Media



ORGANIC

CALIFORNIA AVOCADOS

Avocados

2/\$6



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RETAIL: Raley's

- Raley's Monthly & weekly Ad Promotions
- \$5 Monday Offers
- Digital Online Specials
- GEM Feature + Custom Bag Signs
- RESULTS: 16%-49% unit increase



2-Count GEM Avocados

locally grown in California.





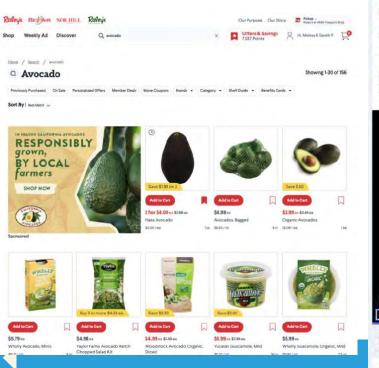






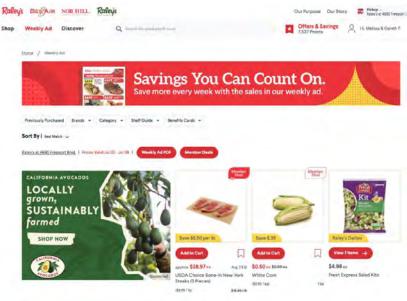
RETAIL: Raley's

- Shopper Marketing Campaign
- 89,374 Digital Ad Views
- 148,952 Impressions / 48,848 CTR
- Social Media Engagements = 65,754

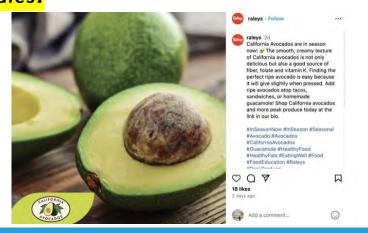








RESULTS: 31% increase in online sales!









RETAIL: Save Mart

- Savemart Supermarkets May "Best of Fresh" grower spotlight video & Social Media
- 24% 33% increase in unit movement when promoting in May & June









RETAIL: SAFEWAY () NorCal Division

- Ad Features
- Just 4 U Coupon during July 20,288 redemptions
- Social Media Collaboration with CA Grown
- Season-Long Supporter









Metrics:

- * 3,060 Views
- * 57,050 Shared CA Grown Extension



НОМЕ

REVENUE

CONSUMER ADVERTISING ONLINE MARKETING CONSUMER PR



FOODSERVICE

RESEARCH

RETAIL: SPROUTS FARMERS MARKET

- Sprouts Farmers Market May Display promotion & Sales contest
- CAC Display bins, merch shop giveaways & custom signage in CA stores
- RESULTS: 32%-79.4% volume movement YOY









HOME REVENUE

CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER PR



FOODSERVICE

RESEARCH



- Digital and Social Media Campaign to drive online sales in conjunction with Produce Ad Flyers on bulk and bagged fruit
- Online Blog of Grower Feature
- Landing Page with carousel of all avocado products, Small, Jumbo & Bags
- Recipe Social Media Post







Locally Grown California Avocados – A Seasonal Sensation

June 9, 2024



California is known for many things. Warm beaches, the Hollywood Walk of Fame, and our laid-back attitude, bu many tend to forget about our dreamy avocados.

At Stater Blos, Markets, we're always happy to bring you the freshest California Avacados. Throughout the spring and summer seasons, these avacados travel pat a short distance to reach our stores—ensuring that, you get the finehest avacados around. Sourced directly from local San Diego County groves, we are proud to provide fresh, sustainably fermed avacados from growers like Chuck Bandy from Escandida.

Meet the Passion Behind the Avocado



California Avocado growers, like Escondido-based Chuck Bondry, supply our stores with premium avocados throughout the California Avocado growing season that begins from the start of spring and continues on to the end of summer.

Chuck is among the about 3,000 California Avocado growers who nutrue these migrary green furits and the land every step of the way. This uncompromising dedication to quality and freshriess ensures that the rich avocado toatie we all love is in each sice.

Many of the growers who supply our stores with fresh California Avocados come from multigenerational families of growers. As a multigenerational farmer,







RETAIL

RETAIL:



- Bulk and bagged ads
- Front-Page feature on bags 39% lift
- Full-Season Supporter









RETAIL

RETAIL: Bristol Farms



August - Late Season Promotions

- In-store displays and TPR
- Dodgers Game Guacamole Bar with Melissas Produce and Bristol Farms Team











RETAIL: Gelson's

- Gelson's California Avocado & Hatch Chile demo 27 stores
- 3,048 units sold in two days, over 1,700 samples given









RETAIL

RETAIL: Raley's

- Raley's July Mid Sept Ad Flyers
- Digital Online Specials
- RESULTS: 23%-61% unit increase
- Bag Rack supplied by CAC for over 80 stores to enhance display on retail floor













RETAIL: SPROUTS **FARMERS MARKET**

Save \$1.00 on California Avocados Ends Aug 31, 9:29 AM GMT+5:30 Limit 1 per cart *

- Sprouts Farmers Market August and September Ad Flyers on bagged California Avocados
- Digital Coupon for \$1.00 off one bag of Avocados
- RESULTS: 41% volume movement YOY











RETAIL:



One of 7 feature ads throughout the season – first in last out customer













Costco Labeled Master Cartons with California Avocados brand logo in all participating buildings













RETAIL:

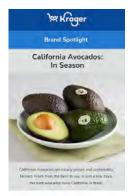






Email to West Division: 500,000 circulation Ralphs, Fred Meyer, King Soopers



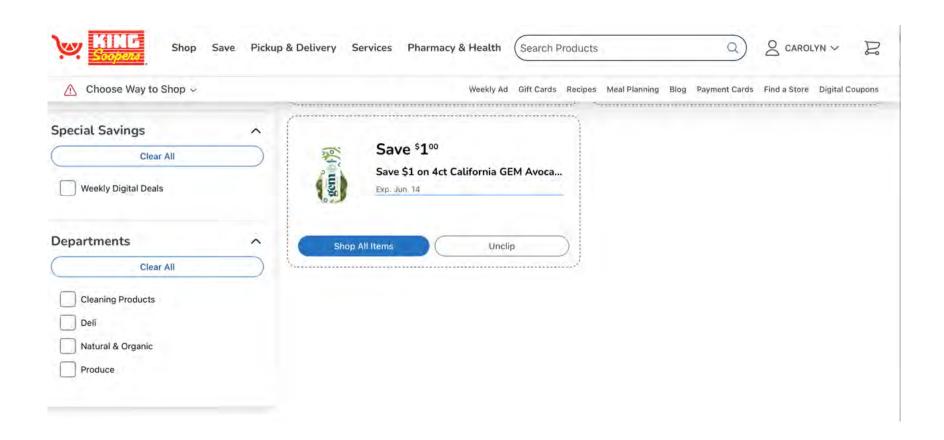






RETAIL:

Digital coupon at King Soopers-Fred Meyer-Ralph's GEM BAG OFFERING





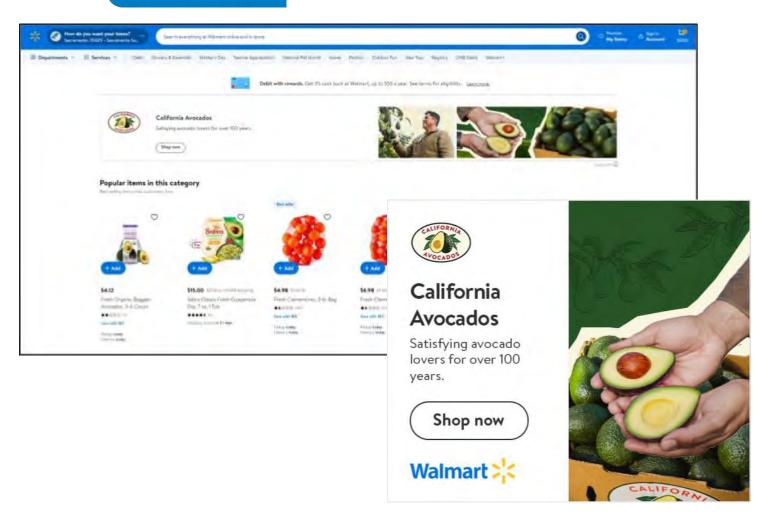




RETAIL: W



Digital Advertising Using California Avocado Creative – 1.1mm Impressions











RETAIL:



LUNDS&BYERLYS Display Advertising







Schnucks in store signage











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 sam's
 s





Display Advertising









300 x 250 : IAB Medium Rectangle (MRP)



320 x 50 Mobile Leaderboard (MLDR)







728 x 90: (AB Leaderboard (LDR)







Extra Large Leaderboard (XLDR)

MOBILE







California avocados, now in season. Locally farmed, sustainably grown.

Shop Now

320 x 50 mWEB



HOME

CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER PR RETAIL

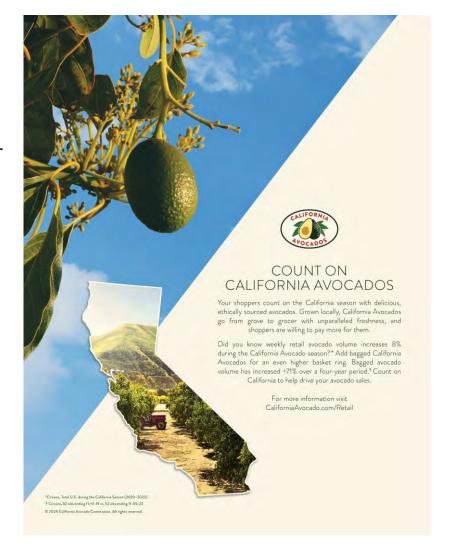
FOODSERVICE

RESEARCH

RETAIL: TRADE PRINT AD

- "Count on California" Campaign
 - Featured state element and retail avocado volume/bagged avocado information
- A total of 10 print ads ran from March-October
- Circulation count: 1,465,687











RETAIL: TRADE DIGITAL ADS

- Digital ads mimicked print ads and featured a "Maximize Sales" button
 - The button/ad was linked to CAC's retail website page
- A total of 275 digital ads ran from February-October 2024
- Circulation count: 21,076,726





Total print and digital circulations: 22,542,413





CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER PR



FOODSERVICE



RETAIL: TRADE PUBLIC RELATIONS

- Nearly 9 million Trade PR circulation November 2023 through October 2024
- Press releases, Marketing announcements with key messaging and Commission news







RETAIL: TRADE PUBLIC RELATIONS – Q3 AND Q4 HIGHLIGHTS

Press releases about CAC call to USDA to maintain inspection oversight in Mexico, as well as optimistic outlook for 2025, received significant pick-up





w coming into prime production. Thes

new plantings occurred not just to replace

California Avocado Commission posts

various avacado rootstocks and varieties the overall average per-acre yield for Cali-fornia avacado groves has been increasing, according to the release. To support next season's harvest, the commission said if plans to expand the California avocado advertising progran it launched in 2024, spotlighting the California difference and focusing on commu nication of locally grown and sustainably

To kick off planning with retailers. California Assocado Commission repre sentatives will welcome customers and colleagues to their booth. No. B2538, at tion Global Produce and Floral Show, set for Oct. 17-19 in Atlanta.

*Our team is looking forward to me with both loyal and prespective Calif











НОМЕ

REVENUE

CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER

RETAIL



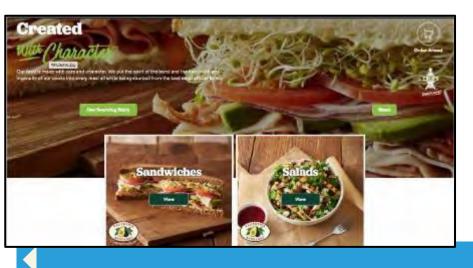
RESEARCH

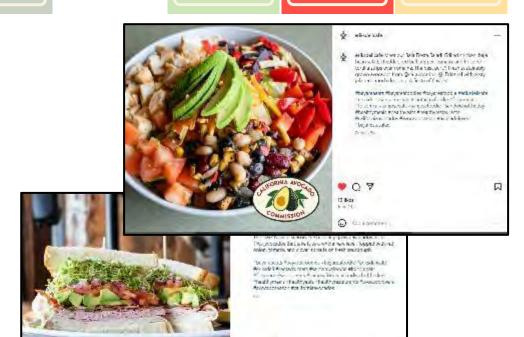
FOODSERVICE: CHAIN PROMOTIONS

ERIK'S

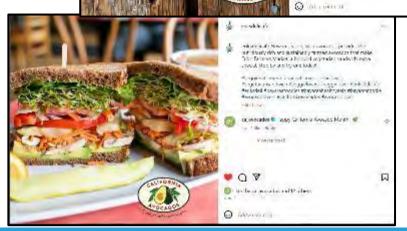
ESTD DELICAFÉ 1973

- Returning partner
- 28 units (CA)
- May 6 June 17
- California Avocados on the menu
- 6 social media posts; 1 on the growers' ethically grown sustainability position
- Nearly 600 pounds per location





OV





HOME REVENUE CONSUMER ADVERTISING ONLINE MARKETING PR



FOODSERVICE: CHAIN PROMOTIONS

- Returning partner
- 25 units (CA)
- May 6 June 17
- "Kahuna style" California Avocado upsell
- 6 social media posts; 1 on the growers' ethically grown sustainability position
- In-unit countercard; printed take-out menu
- Approximately 353 pounds per location

Take-out Menu









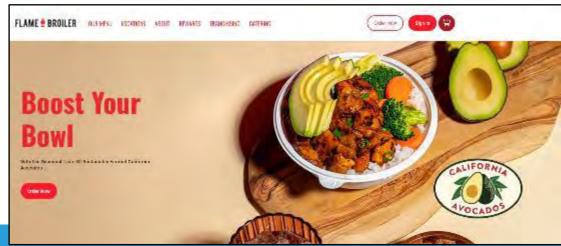




FOODSERVICE: CHAIN PROMOTIONS

FLAME BROILER

- Returning partner
- 82 units (CA, AZ)
- May 1 June 10
- California Avocado upsell
- 6 social media posts; 1 on the growers' ethically grown sustainability position
- 244 pounds per location











FOODSERVICE: CHAIN PROMOTIONS



- Returning partner
- 23 units (CA, AZ)
- May 8 July 20
- California Avocado season: Cali-Cado Benny
- 6 social media posts, branched merchandising giveaway
- Server/team incentive
- 706 pounds per location













ENUE

ONLIN MARKET CONSUMER PR



FOODSERVICE: CHAIN PROMOTIONS



- Returning partner
- 9 units (CA)
- May 10 June 21
- California Avocados on the menu
- 6 social media posts; video in a California Avocado grove
- +220% over YAG promotion period
- 475 pounds per location







https://www.facebook.com/reel/102556453 8923327







FOODSERVICE: CHAIN PROMOTIONS

LADLE & LEAF

- Returning partner
- 6 units (CA)
- May 13 June 30
- Celebrating California Avocado season
- 5 social media posts
- Over 700 pounds per location







Super Duper Burgers June 14 at 10:47 AM (@

2 Tag a friend and drop a y

California Avocado swag. Here's how to enter:

Follow @superduperburgers and @ca_avocados

FOODSERVICE

FOODSERVICE: CHAIN PROMOTIONS



(Like

- Returning partner
- 17 units (CA)
- May 13 June 23
- Featuring California Avocados

2 shares

Share

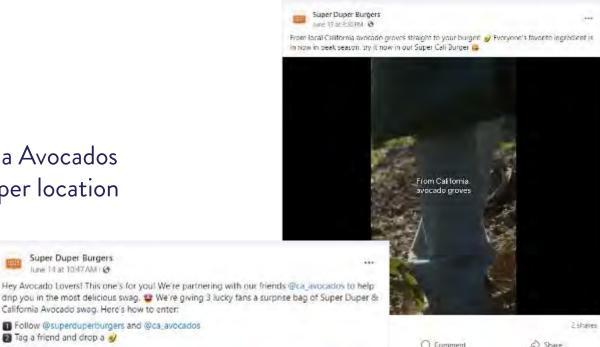
Over 530 pounds per location Super Duper Burgers Lune 7 at 11:00 AM - Q1

Did you know that the best avocados have California in them? ... We love avocado on our burgers and so do you, which is why we're serving up only the best! @@ In honor of National California Avocado Month, we're sharing some facts about our favorite. ingredient. Swipe to learn more!



Comment









VENUE CONSUMI ADVERTISI

ONLINE MARKETING CONSUMER PR

RETAIL

FOODSERVICE

RESEARCH

FOODSERVICE: CHAIN PROMOTIONS



- Returning partner
- 32 units (CA)
- May 15 June 30
- Featuring California Avocados
- Permanent website placement
- 5 Social media posts









CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER PR

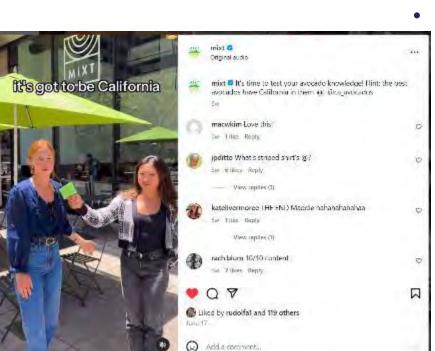


FOODSERVICE: CHAIN PROMOTIONS





Intern-on-the-street Q&A social media



Returning partner

- 17 units (CA)
- June 1 July 15
- Celebrate California Avocado season with California Avocados on the menu
- 6 social media posts
- Social media video "Test Your California Avocado Knowledge"
- Over 1,300 pounds per location

enewsletter











FOODSERVICE: CHAIN PROMOTIONS



- 52 units (CA)
- June 1 July 22
- Celebrate California Avocado Month with California Avocados on the menu
- Over 220 pounds per location

Website menu page







FOODSERVICE: CHAIN PROMOTIONS



- 492 units (CA, AZ, NV)
- California Avocado upsell
- "Sustainably grown" on tri-fold tabletop



Crew buttons



Tri-fold tabletop POP



HOME

REVENUE

CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER

RETAIL



RESEARCH

FOODSERVICE: CHAIN PROMOTIONS



- 358 units (CA only)
- July 1– July 31
- Featuring California Avocados
- Over 1 million enl impressions
- Over 260 pounds per location

Eblasts













FOODSERVICE: CHAIN PROMOTIONS



- 39 units (CA)
- July 1 August 10
- Featuring California Avocados











FOODSERVICE: MENU IDEATION/EDUCATION

LIFEWORKS RESTAURANT GROUP



- California Avocado educational training
- Menu inspiration through building flavors with California Avocados
- Culinary competition with opportunity to showcase among patrons











FOODSERVICE: MENU IDEATION/EDUCATION





Compass @ Amazon: Culver City, CA

- California Avocado educational training
- Menu inspiration through building flavors with California Avocados
- Cooking demonstration with young, affluent professional customers







CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER PR

RETAIL



RESEARCH

FOODSERVICE: EVENTS

CAIFORNIA RESTAURANT ASSOCIATION MIXERS

- San Diego and Los Angeles Chapters
- February 1 and March 27











FOODSERVICE: EVENTS

MARKETING EXECUTIVE GROUP

- May 15 17
- Connected with representatives from over 160 chain brands

OPERATOR BRUNCH

- May 19
- Connected with representatives from over 59 chain brands











FOODSERVICE

FOODSERVICE: EVENTS: KINETIC 12 EMERGING CHAINS

15-minute one-on-one meetings with multi-unit operations' purchasing and operations

- Denver, CO | May 30 31, 2024
- Chicago, IL | September 10-11, 2024
- Connected with representatives from 36 restaurant companies representing over 67 chain brands











ME R

CONSUMER

ONLINE MARKETING CONSUMER

RETAIL

FOODSERVICE

RESEARCH

FOODSERVICE: EVENTS

IFPA FOODSERVICE CONFERENCE

- Monterey, CA
- July 25-26, 2024

Connected with produce distributors, suppliers, chain operators









HOME

REVENUE

CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER PR

FOODSERVICE: EVENTS

FLAVOR EXPERIENCE

- San Diego, CA
- August 18-20, 2024

Connected with chains' culinary, marketing and purchasing teams











HOME

REVENUE

CONSUMER ADVERTISING

ONLINE MARKETING CONSUMER

RETAIL



RESEARCH

FOODSERVICE: PUBLIC RELATIONS

International Foodservice Editorial Council

- Annual Conference in Louisville, KY | Nov 1-3, 2023
- NRA IFEC Reception in Chicago | May 20, 2024
- Annual Conference in Chicago, IL | Oct 28-29, 2024
- Met with editors to discuss story angles









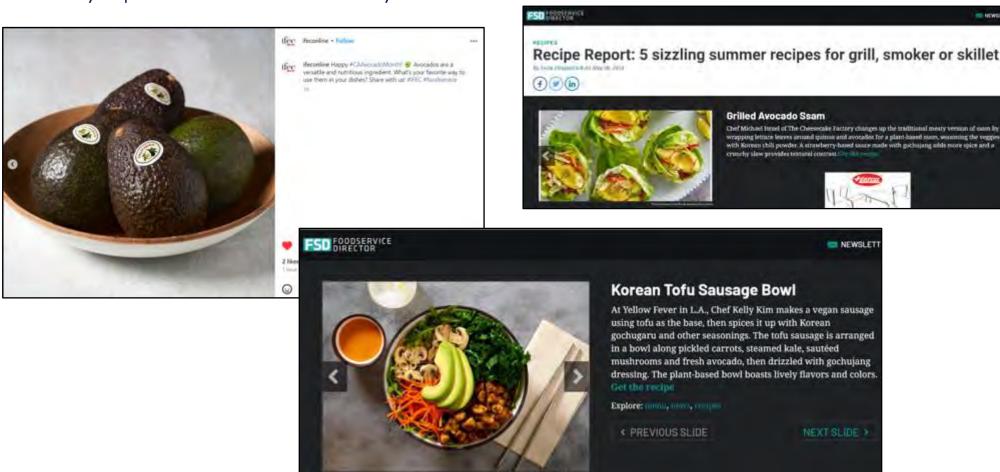






FOODSERVICE: PUBLIC RELATIONS

- 607,000+ Foodservice PR impressions
- Key topics: Avocados, California style, Plant-Based, Local









FOODSERVICE: PUBLIC RELATIONS

- 4 Chef influencer social media videos on ultima-tizng iconic California dishes with California Avocados:
 - California Avocado Sushi Roll: Instagram 169; LinkedIn 517
 - California Avocado Cobb Salad: Instagram 132; LinkedIn 693
 - Santa Maria Tri-Tip with California Avocado Chimichurri; on a salad, in a sandwich: Instagram 467; LinkedIn 814
 - California Avocado Cheeseburger: Instagram 577; LinkedIn 862













RESEARCH: COMPLETED STUDY

2023 California Avocado Market Analysis

- This study developed foundational research covering the changing California Avocado market dynamics
 - Analyzed and reported on supply, retail sales and FOB pricing trends in the California Avocado marketplace
 - Developed measures to track and monitor performance of the California avocado season
 - Incorporated relevant industry secondary research findings from avocado category retail studies
 - Presented to CAC staff in May 2024







RESEARCH: COMPLETED CONSUMER STUDIES

2024 Foodservice Patron Study

Scope: This study provides a look into consumer insights and purchasing behavior within foodservice outlets for menu dishes featuring/highlighting California avocados; emphasis on California and western states

- Uses new 2024 data compared to 2018 and 2020 to identify strategic and tactical plans based on upto-date consumer insights and behavior; particularly a preference for domestic versus imported avocados when ordering from restaurants; preference for the "California Avocados" brand on purchasing behavior; demographic preference and buying behavior
- Timing: Presented to CAC in September 2024; highlights to be featured in the winter edition of From the Grove

2024 California Avocado Consumer Tracking Study

- Methodology: quantitative study of about 1,400 avocado purchasers.
- Timing: fielding started in July; key learnings presented to CAC Board on November 14 and highlights will be featured in the winter edition of From the Grove
- Key learnings: In California, California Avocados continue to rate as #1 on key quality and sustainability attributes; plans are in place to address declines in unaided brand awareness and brand preference