

HOME

#### **KEY PERFORMANCE INDICATORS: NOVEMBER 2019 – OCTOBER 2020**

\$0.99

Average Selling Price

Category Average Selling Price per Unit for the 4-weeks ending October 4, 2020

288.4 Million

Consumer Media **Impressions** 

Includes offline, online and social media impressions through October 2020

970.5 Million

Consumer PR Impressions

Media coverage secured with print, broadcast and online media outlets, as well as retailer communications through October 2020

17.3 Million

Trade Public Relations **Impressions** 

Retail and foodservice public relations circulation through October 2020

2.3 Million

Consumer Website Visits

Recipe page visits grew 36% versus the same period in the year prior

**12** 

Foodservice Chain Promotions

Number of Foodservice chain promotions completed (70 chains contacted)





REVENUE

CONSUMER ADVERTISING ONLINE MARKETING CONSUMER PR CONSUMER/ TRADE LIVING WELL

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#### **REVENUE: REVENUE - CROP MOVEMENT AND MEASURES**

U.S. Hass Avocado Supply (November-October)								
	2019/2	0	2018/1	9	2017/18			
		Est. %	%			%		
Origin	Volume (MM lbs)	Complete*	Volume (MM lbs)	Complete	Volume (MM lbs)	Complete		
California	362	98%	217	100%	338	100%		
Chile	9	28%	53	100%	50	100%		
Mexico	2,104	98%	1,552	77%	1,534	80%		
Peru	161	86%	178	100%	174	100%		
Other	9	116%	11	100%	3	100%		
Total	2,645	96%	2,011	81%	2,099	84%		
*based on current project	ions				Sou	ırce: HAB/CAC		





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#### **REVENUE: CROP MOVEMENT AND MEASURES**

	Califo	rnia Avo	ocado Gr	ade an	d Siz	e Di	istributi	ion - Thi	s Year v	s. Last Y	eai	r	
		November 1 -October 31, 2020				November 1 - October 31, 2019							
	(millions)		%			(millions)				%			
Grade	Size	Size %	Pounds	Dollars	Avg L	ug \$	Consigned	Size %	Pounds	Dollars	Av	g Lug \$	Consigned
Hass #1 Conv	40	11%	33.8	54.7	\$ 4	1.24	2%	11%	17.0	38.3	\$	57.03	1%
	48	37%	115.3	187.4	\$ 4	1.03	1%	39%	62.8	145.8	\$	58.49	1%
	60	25%	78.8	113.4	\$ 3	6.28	1%	25%	39.5	85.5	\$	54.80	1%
	70	13%	39.3	43.7	\$ 2	8.01	1%	12%	19.2	38.0	\$	50.48	2%
	84	6%	18.6	16.4	\$ 2	2.20	1%	5%	8.8	12.7	\$	36.73	2%
	Other	8%	26.4					9%	13.8				
	All	100%	312.2	454.9	\$ 3	6.79	1%		161.1	349.1	\$	54.89	1%
Hass #2s	All		24.9	24.5	\$ 2	6.13	6%		10.5	19.7	\$	48.25	2%
Hass Organic #1	All		32.3	67.7	\$ 5	3.12	1%		18.1	49.1	\$	68.51	1%
	С	alifornia	Avocad	o Regio	on Di	stri	bution -	This Ye	ar vs. La	st Year			
November 1 -October 31, 2020						November 1 - October 31, 2019							
			(millions)			%		(millions)				%	
Region Re		Region %	Pounds	Dollars	Avg L	ug \$	Consigned	Region %	Pounds	Dollars	Av	g Lug \$	Consigned
EAST CENTRAL		3%	12.9	19.7	\$ 3	8.89	2%	5%	9.5	23.9	\$	63.64	2%
NORTHEAST		3%	11.0	17.1	\$ 3	9.39	1%	4%	8.6	21.4	\$	62.26	1%
PACIFIC		77%	290.3	420.7	\$ 3	6.89	2%	76%	152.4	328.4	\$	54.75	2%
SOUTHEAST		5%	20.1	32.1	\$ 4	0.06	1%	3%	5.5	12.8	\$	58.92	1%
SOUTHWEST		4%	14.2	20.9	\$ 3	7.24	1%	4%	7.1	17.2	\$	60.64	0%
WEST CENTRAL		5%	17.4	26.2	\$ 3	7.78	0%	5%	10.1	23.3	\$	58.09	0%
EXPORT		3%	12.9	21.1	\$ 4	0.93	0%	4%	7.6	15.2	\$	50.21	1%



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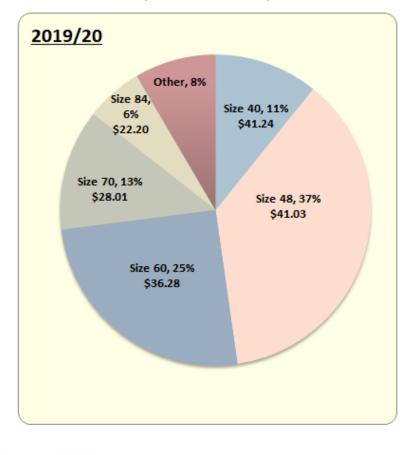
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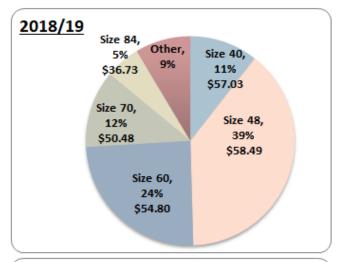
#### **REVENUE: CROP MOVEMENT AND MEASURES**

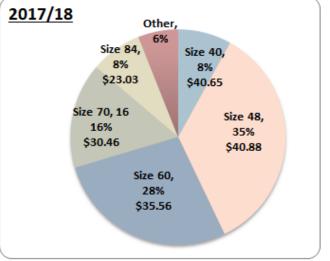
#### Size Distribution and Average Lug Price

Hass #1 Conventional (November-October)



Source: AMRIC







Camorina Avecado Commission Dasinocara Opaa.

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#### **REVENUE: RETAIL SALES AND VOLUME**

RETAIL (4 wks)	<u>Sept19</u> (9/9/19-10/6/19)	<u>Sept20</u> (9/7/20-10/4/20)	<u>Variance</u>	
Volume (Unit)	165,501,564	200,063,998	+20.9%	
Dollars	\$198,226,329	\$197,770,724	-0.2%	
Avg. Selling Price/Unit	\$1.20	\$0.99	-17.5%	
<u>RETAIL</u> <u>California Season</u>	<u>Apr19-Sept19</u> (4/1/19-9/29/19)	Mar20-Aug20 (3/2/20-8/30/20)	<u>Variance</u>	
Volume (Unit)	1,098,670,159	1,440,307,557	+31.1%	
Dollars	\$1,431,253,503	\$1,599,897,955	+11.8%	
Avg. Selling Price/Unit	\$1.30	\$1.11	-14.7%	
<u>RETAIL</u> <u>Non-California Season</u>	<u>Sept18-Feb19</u> (8/27/18-2/24/19)	<u>Sept19-Feb20</u> 9/2/19-3/1/20	<u>Variance</u>	
Volume (Unit)	1,077,928,095	1,142,514,256	+6.0%	
Dollars	\$1,169,288,888	\$1,214,311,703	+3.9%	
Avg. Selling Price/Unit	\$1.08	\$1.06	-2.0%	







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#### **REVENUE: RETAIL SALES AND VOLUME**

Avg. Retail Price \$1.30



Apr 2019 – Sept 2019

Avg. Retail Price \$1.06

Off Season

Sept 2019 – Feb 2020 (9/2/19 - 3/1/20) Avg. Retail Price \$1.11



Mar 2020 – Aug 2020 (3/2/20 – 8/30/20)

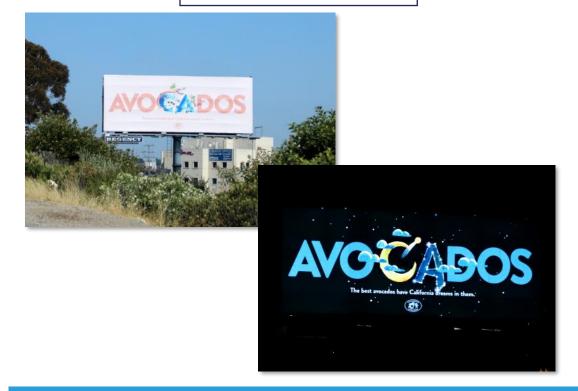




#### **CONSUMER ADVERTISING: OUTDOOR**

- 9,090,328 Impressions
- Three locations in Los Angeles, San Diego and San Francisco

Los Angeles Day/Night Billboard



San Diego Billboard





San Francisco BART Train Wrap

















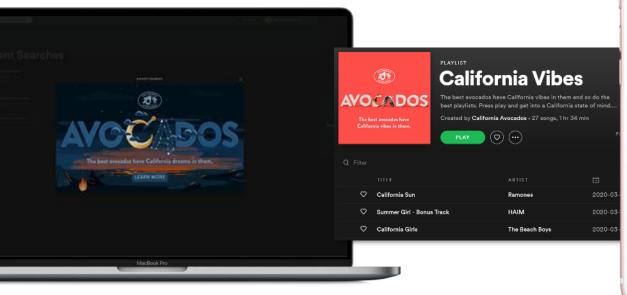


Spotify®



#### CONSUMER ADVERTISING: AUDIO

- 32,337,204 Impressions
- 116,517 Clicks with a 0.55% Click Through Rate
- 2,808,680 Video Views
- Sponsored listening sessions, audio, desktop overlays and a custom playlist (via Spotify)

















#### CONSUMER ADVERTISING: AUDIO CUSTOM CONTENT







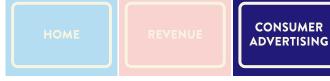












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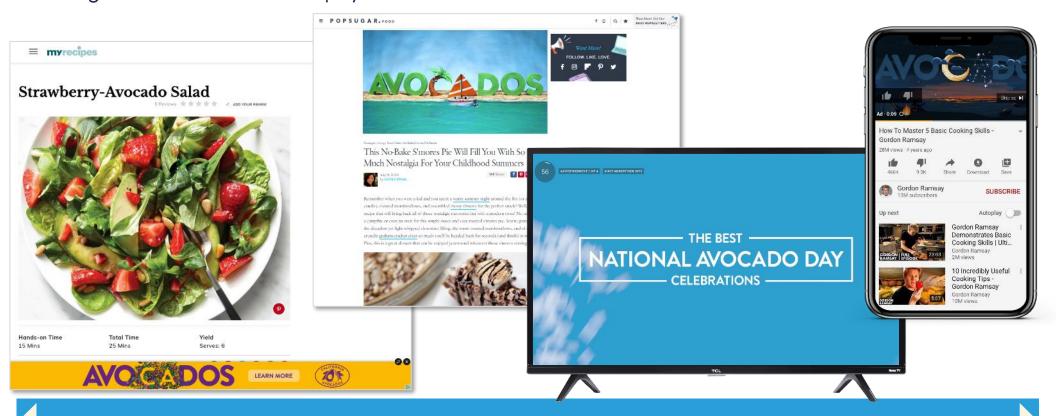
#### **CONSUMER ADVERTISING: DIGITAL - BRAND**

- 153,460,852 Impressions
- 168,865 Clicks with a 0.11% Click Through Rate
- 89,346,055 Video Views
- Digital video, mobile and display banners



**TASTEMADE** 

EATER







CONSUMER ADVERTISING

#### CONSUMER ADVERTISING: DIGITAL CUSTOM CONTENT

#### **TASTEMADE**

Custom content including three recipe videos, prominently featuring California Avocados, distributed across Tastemade's Instagram, Facebook and Pinterest along with Tastemade TV





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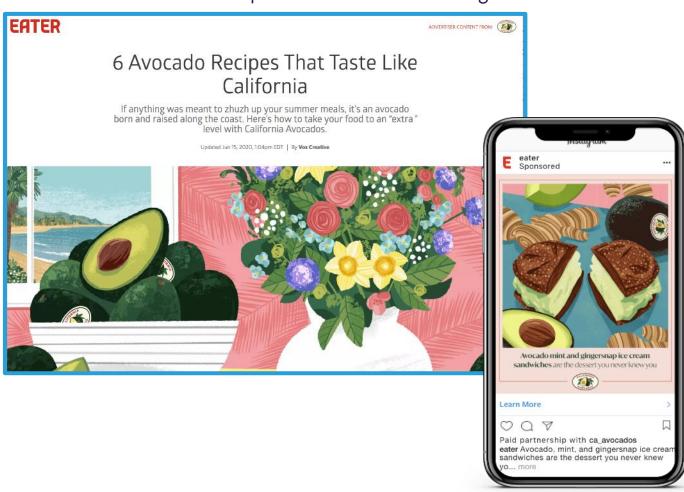
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#### CONSUMER ADVERTISING: DIGITAL CUSTOM CONTENT

A custom recipe hub destination on Eater's site, featuring six original recipes and illustrations. This was amplified across Eater's Instagram and Facebook



## EATER















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#### CONSUMER ADVERTISING: DIGITAL CUSTOM CONTENT

Instagram influencer content, including posts and stories, featuring California inspired dishes





























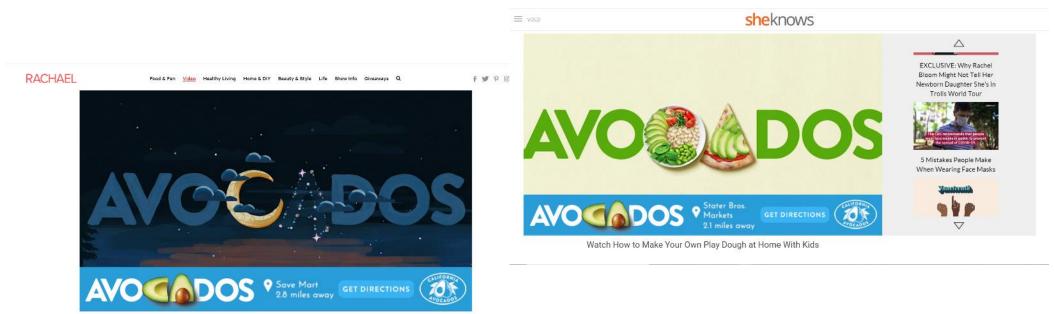




#### **CONSUMER ADVERTISING: DIGITAL – RETAIL**

VIANT.

- 9,312,194 Impressions
- 28,696 Clicks with a 0.31% Click Through Rate
- 9,294,211 Video Views
- Store location data to drive users to grocery stores that carry California Avocados







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#### **CONSUMER ADVERTISING: SOCIAL – BRAND**

- 24,425,723 Impressions
- 5,545,824 Engagements
- Season-long social advertising across top platforms



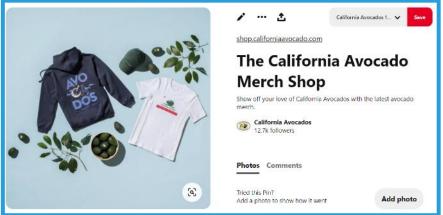


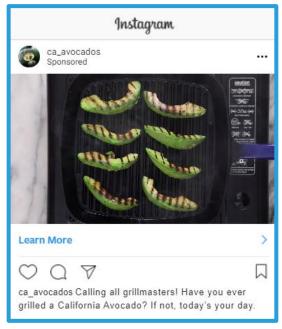












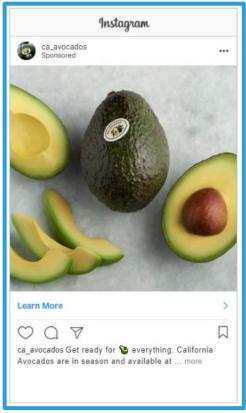


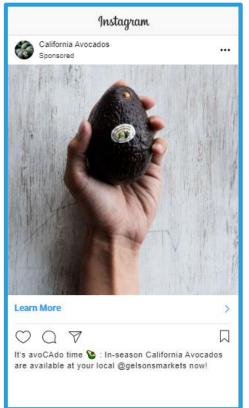




#### **CONSUMER ADVERTISING: SOCIAL – RETAIL**

- 301, 142 Impressions
- 2,655 Engagements
- Hyper-targeted social for Gelson's and Mollie Stone's

















ONLINE MARKETING

#### ONLINE MARKETING: CALIFORNIA AVOCADO MERCHANDISE SHOP

- Website: Shop.CaliforniaAvocado.com
- Launched on 9/8
- Email blast sent to consumers on 10/8
- Social Rollout began on 11/10







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## SOCIAL

#### ONLINE MARKETING: CALIFORNIA AVOCADO MERCHANDISE SHOP

Instagram Influencer content, launched in early October, spotlighting California Avocados merch and driving consumers to the Merch Shop site















Camorina Avocado Commissión Dashibodra Opada.

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#### ONLINE MARKETING: NOVEMBER 2019 - OCTOBER 2020

#### **SEARCH RESULTS**

- Organic Search Impressions: 57,950,000
- Paid Search Impressions: 1.541,639

#### **CONSUMER WEBSITE**

- # of Visits: 2.28MM (3% decrease YoY)
- Page Views / Visit: 1.27 (5% decrease YoY)
- Time on site: 38 seconds (7% decrease YoY)
- Total Page Views: 2.89MM (7% decrease YoY)

#### **CONSUMER BLOG**

- # of Visits: 707k (16% decrease YoY)
- Time on site: 3:15 (5% increase YoY)
- NOTE: The blog was discontinued as a standalone section of the consumer website on September 15. Comparing only the 10.5 months against FY2019, the decrease in traffic YoY is 8%

#### **SOCIAL MEDIA**

- Facebook
  - Total Fans: 324.8K (-1% decrease YoY)
  - Impressions: 2.3MM (-61% decrease YoY)
- Twitter
  - Total Followers: 21.4K (-1% decrease YoY)
  - Total Retweets: 360 (-88% decrease YoY)
- YouTube
  - Views: 11.1MM (270% increase YoY)
  - Subscribers: 2K (60% increase YoY)
- Instagram
  - Followers: 42.3K (-3% decrease YoY)
  - Impressions: 570K (-80% decrease YoY)

#### **EMAIL**

- Average Open Rate: 15%
- Click through rate: 1.4%
- Emails Sent: 6 emails to an average of 28k successful deliveries





CONSUMER

#### CONSUMER PR: CALIFORNIA AVOCADO MONTH & CALIFORNIA AVOCADO SUMMER AT HOME

Due to COVID-19 and the required stay-at-home orders, the PR team strategically pivoted from traditional in-person activations to safe, contactless events which continued momentum for California Avocados during the peak of the season

- For California Avocado Month, CAC partnered and coordinated with Chef Jordan Kahn of Michelinranked restaurant Vespertine to develop an eight-course meal featuring never-before-seen California Avocado dishes. The meal secured interest from top-tier outlets, such as Eater, Sunset Magazine, Parade, Martha Stewart Living, and POPSUGAR, garnering 93,429,482 impressions
- Additionally, for CAC's Summer at Home program, CAC partnered with three award-winning chefs in three distinct markets (Seattle, Portland and Sacramento) to create unique meals, which were couriered to top-tier media from select restaurant partners. This program garnered a total of 62,961,104 impressions













CALIFORNIA AVOCADO MONTH

CALIFORNIA AVOCADO SUMMER AT-HOME







#### CONSUMER PR: NEWS BUREAU & SEASON OPENER AT THE JAMES BEARD FOUNDATION

- To officially announce the start of the season, CAC sponsored a San Francisco-based event with The James Beard Foundation and conducted targeted local market outreach
- To remain top-of-mind throughout the season, CAC identified relevant story angles and leveraged its unique perspective and assets to promote with the media
- This year, CAC received media interest for its many recipes, how to freeze/preserve avocados information and more
- Reactive and proactive news bureau media efforts resulted in 716,335,633 impressions

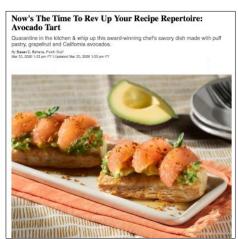
## The Beet.







## Patch







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#### CONSUMER PR: CALIFORNIA AVOCADO MERCHANDISE SHOP

- To drive awareness, buzz and traffic to CAC's new merchandise shop, the PR team developed a press release and conducted media outreach to both local and national consumer publications, highlighting California as the inspiration behind the new collection
- Throughout the program, the team secured coverage in various national lifestyle and local media outlets, including Delish, Real Simple, Distractify, Scary Mommy and the Orange County Business Journal (online and print)
- This program garnered 45,387,309 impressions

## delish

California Avocados Released A Bunch Of Merch That Gives A Shout Out To Your Favorite Superfood



### **REALSIMPLE**

The 50+ Best Gifts for Foodies in 2020





Celebrate National Taco Day 2020 With These Truly Guac-Tastic Deals







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#### CONSUMER PR: BLOGGER ADVOCATES AND SCOOP BLOG

- CAC partnered with various influencers to develop unique content promoting California Avocados on social media and CAC's Scoop Blog:
  - Six blogger advocates across different themes (health, wellness and lifestyle) and seven additional inspirational bloggers to amplify content during peak season (June – July)
  - Three vloggers (video bloggers) and one recipe developer to create CAC-owned content for the website and social channels
- The blogger advocate program secured more than 3,006,320 blog post impressions, and more than 35,241,846 social media impressions, resulting in a total of 38,248,166 impressions during the span of the program (March - September)
- The Scoop Blogger program resulted in 10 new videos and 12 new recipes/blog posts for CAC to share on its website and social channels









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#sponsored #sandwich #easyrecipe

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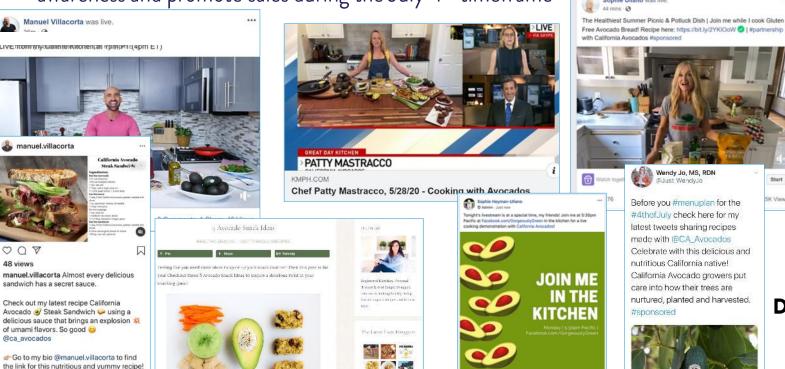
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#### CONSUMER/TRADE – LIVING WELL BRAND ADVOCATES

 CAC engaged with this highly respected group of dietitians and wellness advocates to serve as trusted sources and provide interesting usage ideas and cooking techniques using California Avocados that align with today's food and lifestyle trends

• Activations on their social media platforms and regional television segments ran throughout the California Avocado season, peaking during the summer months, leveraging California Avocado Month to raise

awareness and promote sales during the July 4th timeframe





Total impressions: 2.2+ M
Digital and traditional media



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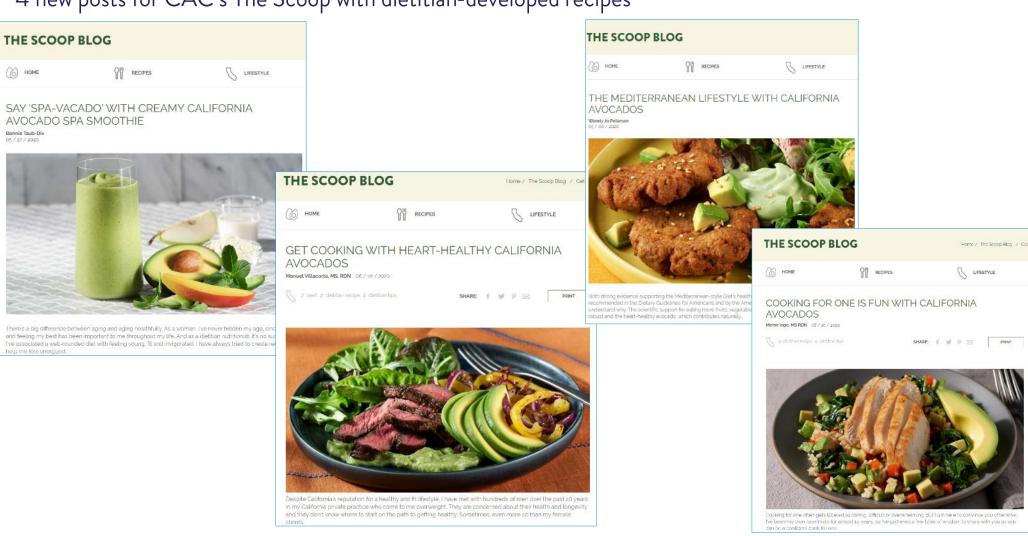
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#### CONSUMER/TRADE - LIVING WELL BRAND ADVOCATES (CONT.)

4 new posts for CAC's The Scoop with dietitian-developed recipes







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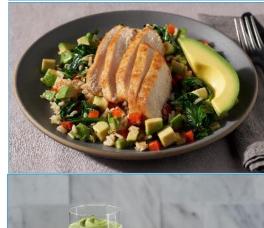
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#### CONSUMER/TRADE - LIVING WELL BRAND ADVOCATES (CONT.)

9 new consumer and retail friendly recipes for CAC website - 7 developed by dietitians



















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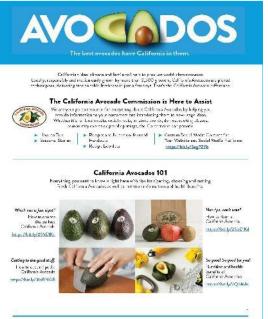
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#### RETAIL: CALIFORNIA AVOCADO RETAIL COMMUNICATIONS RESOURCE KIT

- 4-page electronic resource distributed to retail influencers at key accounts
- Delivered on "why California Avocados" and reinforced CAC as the "go to" resource
- Provided ready-to-use materials to support retail programs and initiatives











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#### RETAIL: CUSTOMIZED RETAIL INFLUENCERS

Planned and implemented customized programs with Retail Dietitians and Influencers to align with RMDs efforts at top-tier retailers

Total impressions: 14.2 M
Digital and traditional media activations





Due to Covid-19, the planned in-store demos and tastings shifted to Facebook Lives by Albertsons-Safeway dietitians in Northern California. This Facebook Live attracted an audience hungry for fresh ideas. It attracted the largest audience ever for this Nor Cal retailer

Reach: 707,446
Total Program Impressions: 902,854





Kroger Live Naturally/
Optimum Wellness magazines
Impressions: 1,113,000





Total Program Impressions: 15,487



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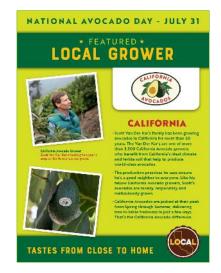
#### RETAIL: CUSTOMIZED RETAIL INFLUENCERS (CONT.)





Secured free placement of grower profile in weekly ad

**Total Program** Impressions: 7,192,715





Secured free placement of Foodie FAQ highlighting the unique qualities of California Avocados

Impressions: 102,547





Co-developed 4-week multi-partner promotion for Raley's with CA Grown, "California Happy Hour at Home"

California Avocados were featured in social media posts on Raley's Facebook and Instagram, on their website recipe page and on a Good Day Sacramento TV segment









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#### **RETAIL: CUSTOMIZED RETAIL INFLUENCERS (CONT.)**

During the month of July, Hy-Vee's Retail Dietitians shared how to swap heart-healthy California Avocados in BBQ and picnic favorite recipes provided by CAC

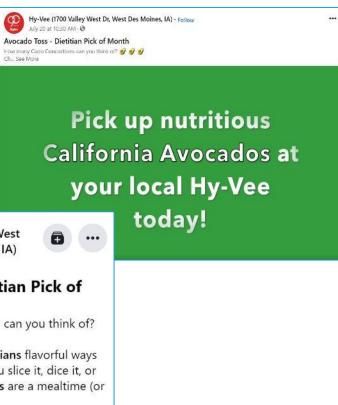


# Results: More than 500 social media posts Hass Avocados sales increased 17% for July 2020 compared to July 2019 Total Program Impressions: 311,300











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#### **RETAIL: CUSTOMIZED RETAIL INFLUENCERS (CONT.)**

## Gelson's

CAC partnered with Gelson's in a fully integrated promotion during their annual Hatch Chile event.

Along with retail activities in the produce and fresh prepared foods departments, unique usage ideas and recipes were featured on social media and Los Angeles regional television broadcast.

Impressions: 4,282,412













Impressions: 165,000

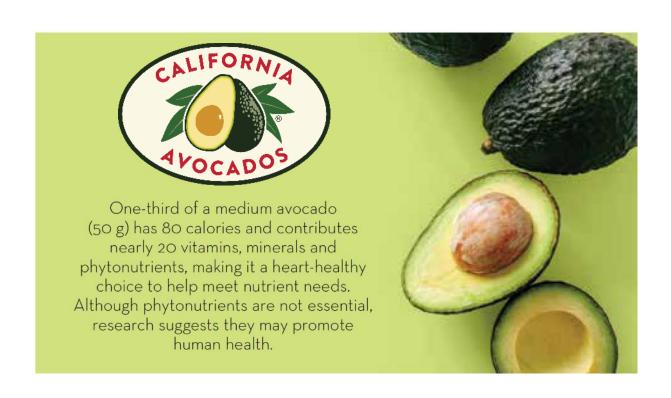


**RETAIL** 

#### **RETAIL: RETAIL PROMOTIONS**

## Bristol Farms

- Fall Passport Ad with special at 2/\$3 on large bulk avocados
  - 32% increase in Avocado sales with Passport Ad, in addition to merchandising conventional and organic avocados in stores from September through November







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#### **RETAIL: RETAIL PROMOTIONS**

Gelson's

September and October promotion celebrating Morro Bay Growers and a focus on organic bulk avocados as well. CAC branding displayed via in-store signage and display bins







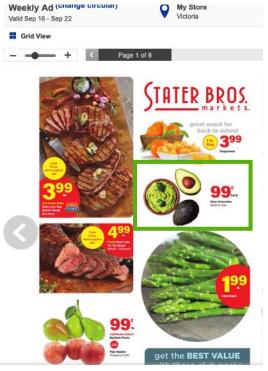


#### **RETAIL: RETAIL PROMOTIONS**

### STATER BROS.

- Great late-season support from Stater Bros. Markets with a Labor Day ad, and social media posts featuring California Ávocado recipes – average sales lift over 29.6%
- Mid-September ad also promoting California Avocados on the front page
- Spooktacular Ad promoting California Avocados and guacamole recipes









**RETAIL** 

#### **RETAIL: RETAIL PROMOTIONS**

- Promotions with California's Hispanic markets broadens California Avocados brand loyalty
  - Late-summer Ads continued in August, September and October
  - Average sales lift 24% 43% bagged and bulk fruit















Raley's. BELAIR. NOB HILL.

family since 1935 —

#### **RETAIL: RETAIL PROMOTIONS**

- Feature Ads Labor Day and Halloween
- Online shopper specials
- Co-partnered promotion with CA GROWN campaign

- California Secretary of Agriculture visited a Raley's store with their Director of Produce and

Floral, Michael Schutt









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#### RETAIL: PCC COMMUNITY MARKETS AND NEW SEASONS MARKET / NEW LEAF MARKETS

- PCC Markets Large Organic Bagged Avocado signs & promotion
- eAd Flyers with New Seasons Market

# ORGANIC CALIFORNIA AVOCADOS

Hass avocados turn almost black when ripe. They have an oval shape. Very high oil content.

Grown in California

\$6.993











#### **RETAIL: RETAIL PROMOTIONS**



3 weeks in

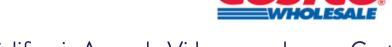


2 weeks in









- California Avocado Video served up on Costco Facebook, Instagram and Pinterest channels Two separate campaigns with over 90 MM
- impressions
  - Facebook first campaign
  - Instagram and Pinterest campaigns followed



**OVER 250,000 AVOCADOS SOLD** 





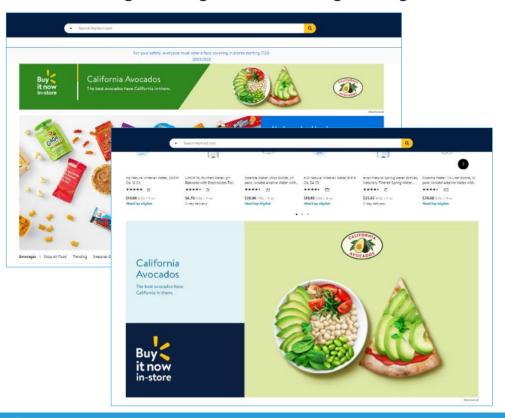
#### **RETAIL: RETAIL PROMOTIONS**

Walmart & Sam's Club campaigns total over 90 MM impressions



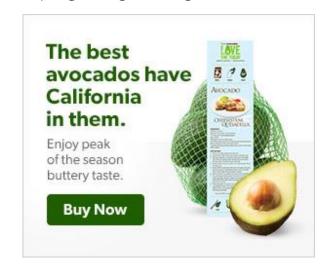
# Walmart 💥

Geo-targeted digital advertising in August



• Digital ads served on geo-targeted basis around clubs serviced out of Riverside California Distribution Center (CA, AZ, NV)

Campaign began August 12









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#### **RETAIL: RETAIL PROMOTIONS**

# Schnucks

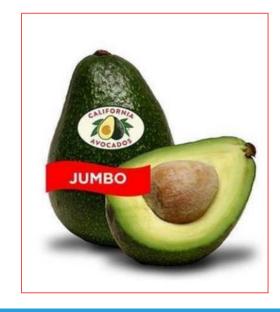
 Digital coupons featuring a boosted email offer with recipe inclusion – two events







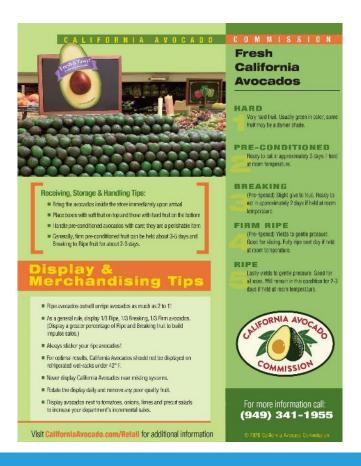
- Digital coupon on Jumbo California Avocados (August 19 – August 25)
- Offer promoted on HEB.com to web visitors and Online Shoppers
  - Buy Two Get One Free





#### **RETAIL: RETAIL PROMOTIONS**

- The Fresh Market April Season Kickoff with Backroom poster printing
- 159 stores in 15 states



September and October Ads and In-Store Signage











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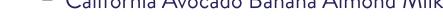
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## **RETAIL: EXPORT PROMOTIONS – SOUTH KOREA**





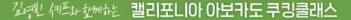
- May 15 May 17, May 29 Jun 13 (Th-Sa or Fr-Su)
- 37 Stores, 3 days per week
- California Avocado Smoothies
- American Tray Salad & Sandwich Collaboration
  - Salad Franchise Restaurant who specializes in American-Style Salad Bowls & Sandwiches
  - California Avocado Shrimp Salad with Lemon Balsamic Vinegar dressing
  - California Avocado Banana Almond Milk





- May 27 & May 28
- Sampling Promotion at Outdoor Events
  - California Avocado Sandwiches
  - California Avocado Smoothies





















#### **RETAIL: EXPORT PROMOTIONS – SOUTH KOREA**



- 16 locations (May 18 May 24)
- Instant Redeemable Coupon
  - \$2.00 off each bag of California Avocados



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- In-Store Guacamole Tastings (170 stores)
- June 5 June 15





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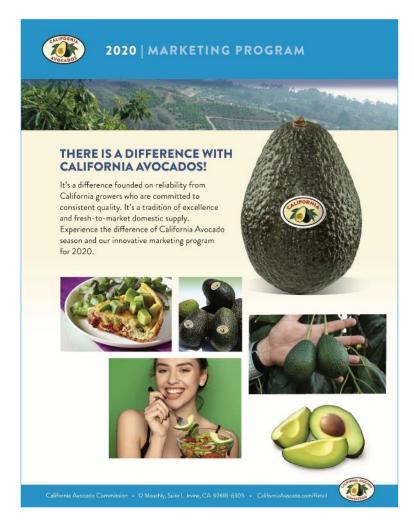
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#### **RETAIL: MARKETING PROGRAM PAGES**







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#### **RETAIL: MASTERS OF MERCHANDISING 2020**

A full page of editorial content and full-page ad ran in the March issue of Produce Business

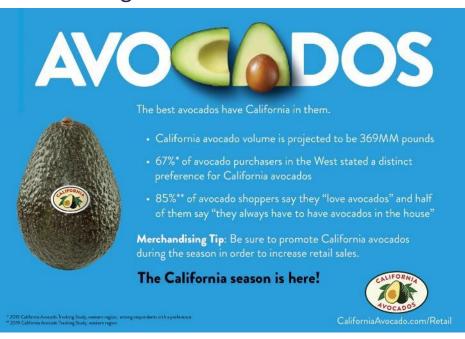




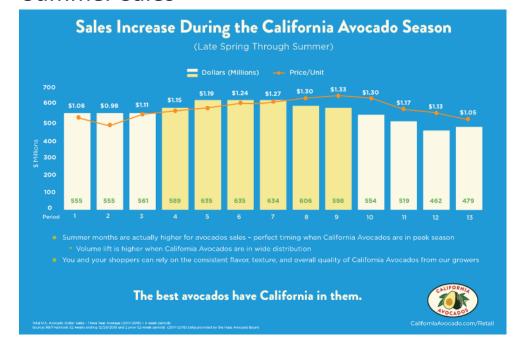


#### **RETAIL: POSTCARDS**

# Announcing the Season



#### Summer Sales

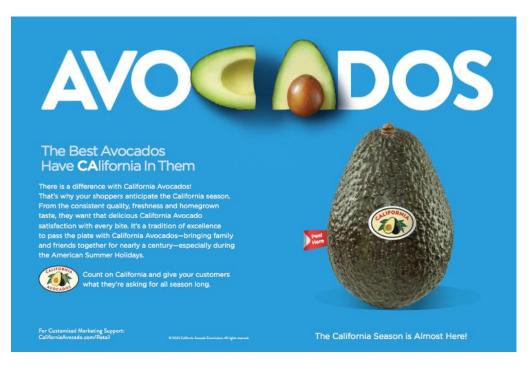


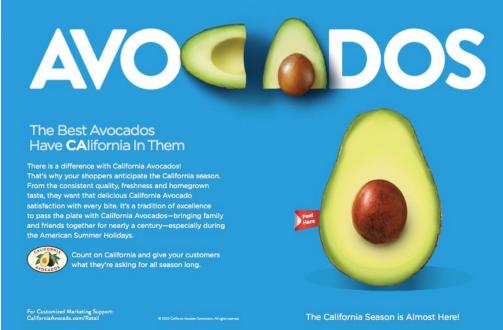




#### RETAIL: TRADE PRINT AD SEASON LAUNCH

A two-page spread ran in the February issue of *The Snack* magazine with a peel-off textured sticker to launch the season







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#### **RETAIL: TRADE ADS - PRINT**

37 print ads ran from February through October 31, 2020 generating 5,057,390 impressions

















# The best avocados have California in them.



There is a difference with California Avocados! That's why your shoppers anticipate the California season. From the consistent quality, freshness and homegrown taste, they want that delicious California Avocado satisfaction with every bite. It's a tradition of excellence to pass the plate with California Avocados—bringing family and friends together for nearly a century—especially during the American Summer Holidays.

Count on California and give your customers what they're asking for all season long.

or Customized Marketing Support:

© 2020 California Avocado Commission, All rights reserved





#### **RETAIL: TRADE ADS – DIGITAL**

509 digital ads ran from February through October 31, 2020 generating 23,594,959 impressions



















The total number of impressions for the 2020 print and digital campaign is 28,652,349









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#### **RETAIL: LINKEDIN**

- As of October 31, 2020, the LinkedIn page has 526 followers, averaging 32 new followers per month
- Engagement rate 6% (average is 2%) followers are engaged with content
- LinkedIn page viewed 1,253 times by 509 unique visitors name, content or logo clicked 1,297 times
- Top Posts: September 3, Grower video post 30,722 impressions and 259 clicks
- August 6, The California Difference 23,911 impressions and 86 clicks
- July 31, National Avocado Day 18,515 impressions with 227 clicks
- The post with the most likes was the Marketing Excellence Award on 10/29 – this was a non-sponsored post – 34 likes
- Stats are from March 5 (first post) through October 31st 36 posts / 129,196 impressions







**FOODSERVICE** 

#### **FOODSERVICE: CHAIN PROMOTIONS**

- 2020 BRANDED CHAIN PROMOTIONS: 12
- 2020 CHAINS CONTACTED: 70
- 2020 MENU IDEATION SESSIONS:
  - IN-PERSON MEETINGS PUT ON HOLD DUE TO COVID-19

















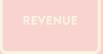












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#### FOODSERVICE: CHAIN PROMOTIONS



April 23 – July 31 200 Units





May 15 – July 16 26 Units





June 1 – June 30

62 Units





June 1 – June 30 20 Units



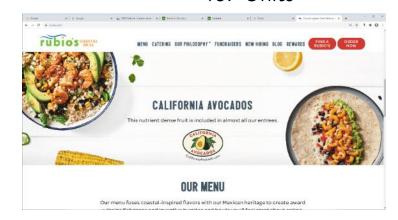


June 1 – Aug 31 27 Units





July 13 – Aug 18 167 Units







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## **FOODSERVICE: CHAIN PROMOTIONS**



June 1 – Aug 31 186 Units





July 6 – Aug 5 13 Units



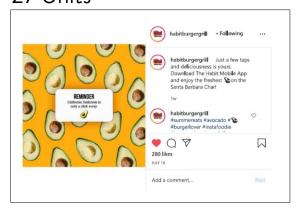




July 6 – Aug 10 12 Units



July 17 – Aug 10 27 Units





Aug 1 – Oct 31 26 Units





Aug 10 – Sept 7 53 Units









**FOODSERVICE** 

#### **FOODSERVICE: EVENTS**

- Chain Gang (in-person)
  - February 6, 2020
    - spoke with 20 chains and 30 connections
    - discussed 2020 crop volume and promotion opportunities





- PMA Foodservice: Delivered (Virtual)
  - July 20-24, 2020
    - almost 3,000 online attendees
    - dedicated sponsor page



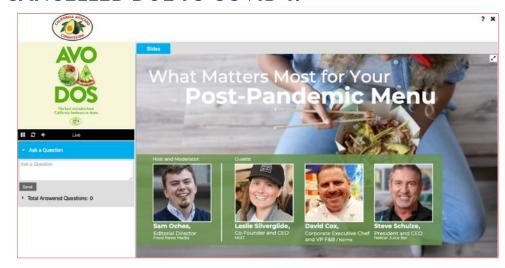


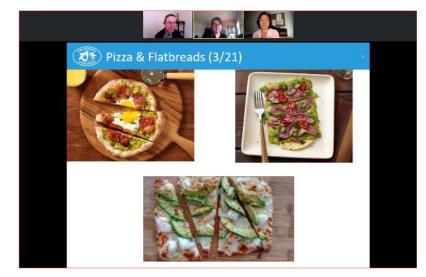




#### FOODSERVICE: EVENTS REINVENTED WITH SOME CANCELLED DUE TO COVID-19

- Food News Media (FNM) Orange County Meet-Up April 2020
  - FNM Webinar (August 25, 2020)
  - 232 registered attendees for the What Matters Most for Your Post-Pandemic Menu
- Marketing Executive Group (MEG) May 13-15, 2020 / Chicago, IL
  - MEG Reimagined multi-month touchpoint opportunities to engage with chain marketing managers/directors: September – December
- Int'l Foodservice Editorial Council (IFEC) Scheduled for FY November 2021
  - Met with 11 editors and garnered interest in 45 pitches







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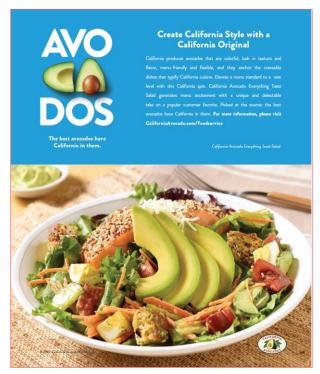
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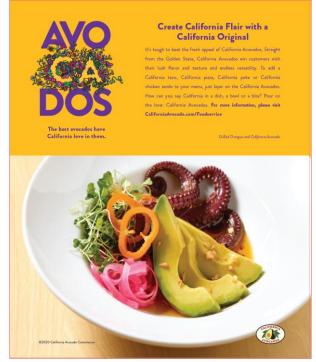
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#### FOODSERVICE: PRINT ADVERTISING

- Four publications: Plate, FSR, Restaurant Business and FoodService Director
- Appeared in 14 insertions to-date
- 591,667 impressions
- Plate readership study: top 4 "Took/Plan Action" advertiser 43% of readers already use;
   11% visited website









**FOODSERVICE** 

#### FOODSERVICE: DIGITAL ADVERTISING

- Five digital platforms
- 24 placements
- 1,853,736 impressions



January 2020





FEATURED PRODUCT

#### Plantain-California Avocado Rolls with Garden Cabbage Salad

Plant-forward menus are the new normal, and California Avocados have been there every step of the way. This California original adds beautiful color, creamy texture and nutty flavor, and goes with just about everything.







The best avocados have California in them.





**Baked Alaska** California-Style

Imagine the cool, sensuous, very California taste of avocado in dramatic desserts. The provenance of ingredients matters to consumers. Make California Avocados part of your

Create California Style



California Avocado growers set the standard for the avocado connoisseur and that dedication hardly goes unnoticed when a perfectly ripe California Avocado half shell is the essential complement for lomi lomi salmon.



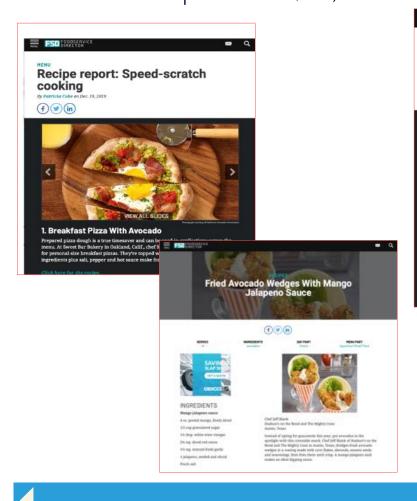
kale and shaved mix

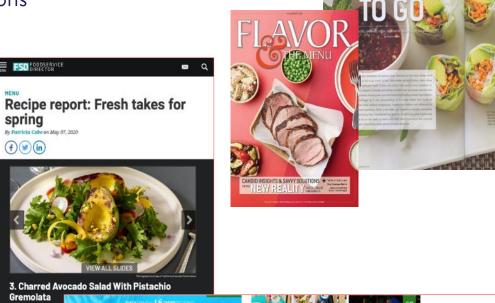
lemon zest and chives

**FOODSERVICE** 

#### FOODSERVICE: PUBLICITY

- 65 placements; 4,849,805 impressions
- Ad value equivalent to \$161,019















#### FOODSERVICE: SPECIAL PROJECT - KITCHEN COLLABORATIVE

- Provide chains' culinary directors who were furloughed during the pandemic with an opportunity to work on a project
  - All participating chefs declined payment and offered to the non-profit organization: Children of Restaurant Employees (CORE)
- Each sponsor received five unique recipes developed by a chain culinary director
  - Presence in Flavor & The Menu May/June issue and in newsletters distributed between May –
     July







## FOODSERVICE: SPECIAL PROJECT - KITCHEN COLLABORATIVE (CONT.)



Jeffrey Meyer VP of Culinary Romano's Macaroni Grill &



Paul Muller **VP** Culinary Operations Lazy Dog Sullivan's Steakhouse Restaurants & Bar



Jeffrey Hanak **VP** Culinary Chili's



Keith Brunell Corporate Chef Nordstrom Restaurants



Michael Israel Sr. Mgr. Culinary Development The Cheesecake Factory



3-Way California **AvoTacos** 



Flash-Fried California Avocado with Denver Poppers



Grilled California Avocado Salad with Minted Mojo Vinaigrette



California Avocado & Miso Ginger Soba Noodles



Grilled California Avocado Ssam





## FOODSERVICE: SPECIAL PROJECT - HELPING RESTAURANTS FEED FRONTLINE WORKERS

- Sqirl prepared 300 meals a day for furloughed restaurant employees and families
  - California Avocados placed in meal bags
  - 4-week support
  - 15 cases
- Mixt prepared meals delivered to local hospitals around SF/Bay Area and LA
  - California Avocados ingredients in salads, etc.
  - 2-week support
  - 6 cases



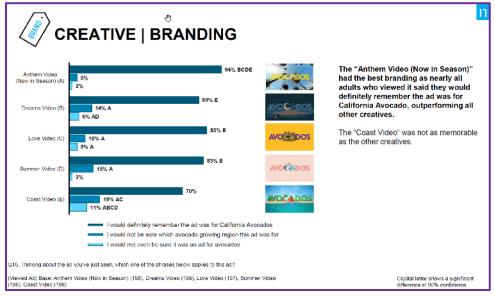


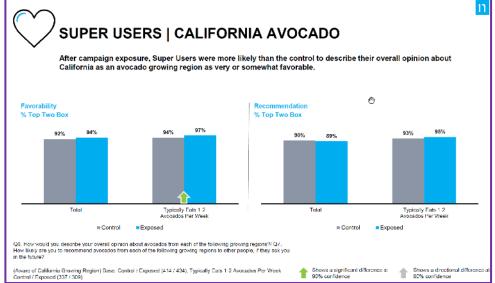




#### RESEARCH: ADVERTISING RESEARCH

- Nielsen Brand Effect Impact of Campaign Media on Brand Perceptions Highlights Top 3 Key **Takeaways** 
  - o Overall, exposure to the campaign generated significant lifts in awareness (unaided and aided)
  - o Overall creative executions performed well following forced exposure; Anthem video (Now in Season) performed best
  - o Hulu was the best performing media site on awareness, favorability and purchase consideration









#### FOODSERVICE: RESEARCH UPDATE

- Patrons A&U
  - Updated 2018 research on value of "California" and "California Avocados" on the menu following COVID-19
    - Consumers continue to place an emphasis on source of origin on fruits & vegetables: locally sourced was important to 46.2%; grown in state 43.6%; grown in US 64.7%
    - Avocados is the strongest associated crop with "California"
    - Consumers positive opinion of California Avocados continues
    - The value for "California" and "California Avocados", especially among residents of the Pacific region, is still in favor



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#### RESEARCH: FOODSERVICE RESEARCH HIGHLIGHTS

